

New Board Member Orientation

**January 18, 2023** 











## Who is San Diego Community Power?



















## **Our Board Members**



Mayor Paloma Aguirre City of Imperial Beach



Councilmember Colin Parent City of La Mesa



Councilmember Joe LaCava City of San Diego



Mayor John McCann City of Chula Vista



Supervisor Terra Lawson-Remer County of San Diego



Councilmember Ditas Yamane City of National City



Councilmember Kellie Hinze City of Encinitas



## **Our Alternate Board Members**



Mayor Tony Kranz City of Encinitas



Councilmember Jack Shu City of La Mesa



Councilmember Marcus Bush City of National City



Supervisor Nora Vargas County of San Diego



Councilmember Marni Von Wilpert City of San Diego



Councilmember Carolina Chavez City of Chula Vista



Councilmember Jack Fisher
City of Imperial Beach









## Agenda:

1. Presentations and Q&A on **SDCP** Organization, Strategic Plan, Responsibilities, Programs, and Community Relations

- CalCCA Presentation Beth Vaughan, Executive Director, CalCCA
- 2. Overview of SDCP/Strategic Plan Karin Burns
- 3. Power Presentation Byron Vosburg
- 4. Overview of Financials/Budget Eric Washington
- 5. Customers Overview Lucas Utouh
- 6. Legislative Priorities FY 2023 Laura Fernandez
- 7. Summary of Programs Colin Santulli
- 8. Public Affairs Overview Jen LeBron
- 9. CAC Overview Victoria Abrenica
- 10. Board member Check-list and Instructions Kimberly Isley



# San Diego Community Power Authority Board Orientation Meeting

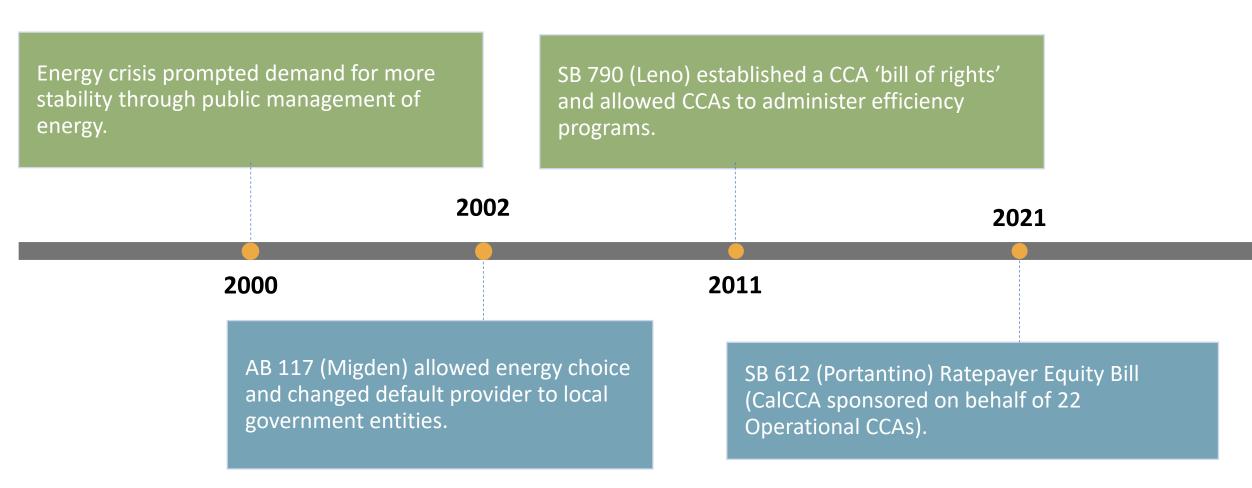
January 18, 2023





Beth Vaughan Executive Director

## CCAs Enabled by the Legislature



## **New CCA History Video**







## California CCA: By the Numbers



Number of California communities served by CCAs: 205



Number of Counties with CCA: 19 of 58 counties (33%)



Number of Cities/Towns with CCA: 186 of 462 Cities (40%)



California Population served by CCAs: 11 Million+ (25%)

## 2023 and 2024 CCA Expansions of Service

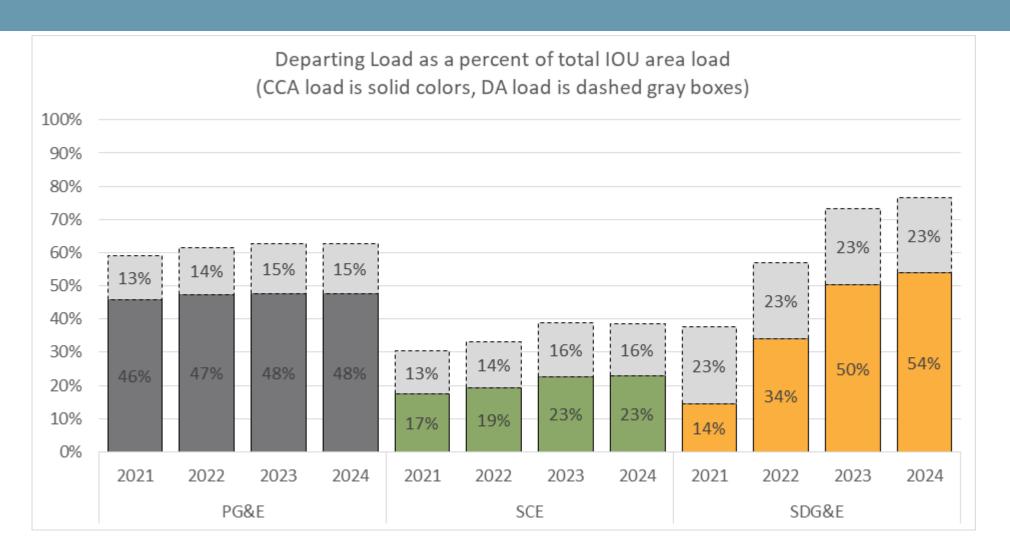
#### 2023

CCA	New/Expansion	Cities/Counties	Start of Service
Clean Energy Alliance	Expansion	Escondido, San Marcos	April 2023
San Diego Community Power	Expansion	National City, unincorporated San Diego County	April 2023

#### <u>2024</u>

CCA	New/Expansion	Cities/Counties	Start of Service
Pioneer	Expansion	Grass Valley, Nevada City	January 2024
Central Coast Community Energy	Expansion	Atascadero	January 2024
East Bay Community Energy	Expansion	Stockton	January 2024
Clean Power Alliance	Expansion	Hermosa Beach, Monrovia, Santa Paula	March 2024
Clean Energy Alliance	Expansion	Oceanside, Vista	April 2024

## California CCA Departing Load by IOU



Source: 2021 IEPR Forecast. California Energy Demand 2021-2035 Baseline Forecast - Mid Demand Case

## CalCCA Vision, Mission, Strategy



#### Vision

Empowering communities to advance a reliable, resilient, clean energy future.



#### Mission

CalCCA's mission is to cultivate a legislative and regulatory environment that supports the development and long-term sustainability of Community Choice Aggregation (CCA) electricity providers in California.



#### **Strategy**

The CalCCA agenda is driven by our members. Together we work to identify the issues that are most pressing and relevant to community choice energy providers and respond with effective and proactive advocacy and support. We serve our members and strengthen our collective voice through education, technical guidance, and regulatory and legislative advocacy.

## CalCCA's Role

- ✓ Develop a vision of California's energy future and create a pathway to implement that vision
- ✓ Coordinate and lead policy development among members
- The voice of CCAs at the legislature and the regulatory agencies, supported by rigorous data analytics
- ✓ Facilitate sharing of best practices among CCAs to accelerate adoption of programs
- Communicate and Educate
  - Advocate policy positions and platform
  - Elevate and amplify the energy procurement and programs of CCAs that collectively advance the goals of decarbonization, reliability, affordability and social equity.
  - Provide venues to educate, advocate and network

Policy Team & Data Team

# Regulatory & Legislative Advocacy



#### **Procurement**

Integrated Resource Planning RPS - VAMO Integrated Energy Policy Report



#### Reliability

Resource Adequacy Integrated Resource Planning CAISO

Core Policy Issues





#### **Rates**

PCIA
IOUs General Rate Cases
Affordability
Demand Flexibility
Load Management Standards

#### **Financial**

Financial Security Requirement
Provider of Last Resort
Advice Letters
Hedging Data Requests

### Other Important Policy Issues

Supplier Diversity

Billing Operations CAISO Operations

GO 156

CAPP
Billing
Delays
AMP/PIPP

EDAM
CPM
Trans. Plan.
MIC
Other

Out of Scope

Programs
Distribution
DER





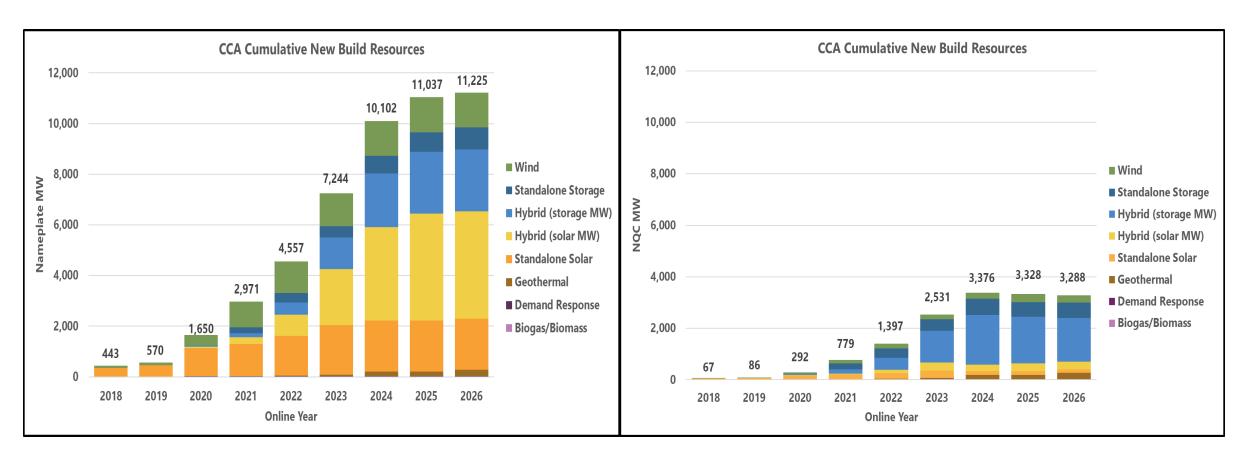
## OVER 11 GW OF NEW BUILD PPAS EXECUTED

(AS OF NOVEMBER 2022 – FULL LIST OF PPAS AVAILABLE ON WEBSITE)

	CCA	Project Name	Technology	Nameplate Capacity	Nameplate Storage	Storage Capacity (MWh)	County (or state if outside CA)	Online Year	PPA Term (Years)
,	Apple Valley Choice Energy	Duran Mesa Wind	Wind	(MW)	(MW)	(MWIII)	New Mexico	2021	15
2	Apple Valley Choice Energy	Tecolote	Wind	13.5			New Mexico	2021	15
3	Apple Valley Choice Energy	Voyager Wind IV Expansion	Wind	4.6			Kern	2021	12
4	Apple Valley Choice Energy	Santa Paula Energy Storage	Standalone Storage		2.0	8.0	Ventura	2024	10
5	Apple Valley Choice Energy	Black Walnut	Standalone Storage		3.0	12.0	Ventura	2025	10
6	Apple Valley Choice Energy	Cape Station	Ceothermal	1.7			Utah	2026	15
7	Central Coast Community Energy	Cal Flats BESS (RA only)	Standalone Storage		60.0		Monterey	2021	10
8	Central Coast Community Energy	Casa Diablo IV	Ceothermal	7.0			Mono	2022	10
9	Central Coast Community Energy	Rabbitbrush	Solar + Storage	60.0	12.0	30.0	Kern	2022	15
10	Central Coast Community Energy	RE Slate 1	Solar + Storage	67.5	33.8	135.0	Kings	2022	17
11	Central Coast Community Energy	Angiola	Solar + Storage	20.0	20.0 50.0	200.0	Tulare Riverside	2023	15
13	Central Coast Community Energy Central Coast Community Energy	Victory Pass Yellow Pine	Solar + Storage Solar + Storage	75.0	39.0	156.0	Nevada	2023	20
14	Central Coast Community Energy  Central Coast Community Energy	Atlas	Standalone Solar	150.0	39.0	130.0	Arizona	2023	10
15	Central Coast Community Energy  Central Coast Community Energy	Mountain View	Wind	33.3			Riverside	2023	20
16	Central Coast Community Energy	Fish Lake	Ceothermal	2.4			Nevada	2024	20
17	Central Coast Community Energy	Ormat	Ceothermal	22.4			California & Nevada	2024	20
18	Central Coast Community Energy	Aratina	Solar + Storage	120.0	30.0	90.0	Kern	2024	20
19	Central Coast Community Energy	Jasmine	Solar + Storage	70.0	17.5	70.0	Kern	2024	12
20	Central Coast Community Energy	San Luis West	Solar + Storage	62.5	15.6	62.0	Fresno	2024	15
21	Central Coast Community Energy	RCPA Storage	Standalone Storage		10.0	40.0	Santa Barbara	2024	20
22	Central Coast Community Energy	Bodega	Standalone Storage		10.0	80.0	Monterey	2026	20
23	Central Coast Community Energy	Creen Valley	Standalone Storage		16.0	128.0	Monterey	2026	20
24	Central Coast Community Energy	Rava Mesa	Standalone Storage		6.0	48.0	Monterey	2026	20
25	Clean Energy Alliance	Tecolote	Wind	30.0			New Mexico	2021	15
26	Clean Energy Alliance	TBD	Geothermal	20.0	$\overline{}$		Utah	2026	15
27	Clean Power Alliance	Voyager Wind II Phase 4	Wind	21.6 300.0			Kern	2019	15
28	Clean Power Alliance Clean Power Alliance	Mohave County Wind Farm High Desert	Wind Solar + Storage	100.0	50.0	200.0	Arizona San Bernardino	2020	15
30	Clean Power Alliance	Colden Fields	Standalone Solar	40.0	30.0	200.0	Kern	2021	15
31	Clean Power Alliance	Edwards Sanborn	Standalone Storage	40.0	100.0	400.0	Kern	2021	15
32	Clean Power Alliance	Arlington	Solar + Storage	233.0	132.0	528.0	Riverside	2022	16
33	Clean Power Alliance	Luna	Standalone Storage		100.0	400.0	Los Angeles	2022	15
34	Clean Power Alliance	Daggett 2	Solar + Storage	65.0	52.0	208.0	San Bernardino	2023	15
35	Clean Power Alliance	Daggett 3	Solar + Storage	123.0	61.5	246.0	San Bernardino	2023	15
36	Clean Power Alliance	Estrella	Solar + Storage	56.0	28.0	112.0	Los Angeles	2023	16
37	Clean Power Alliance	Resurgence	Solar + Storage	48.0	40.0	160.0	San Bernardino	2023	20
38	Clean Power Alliance	Prologis - Dominguez	Standalone Solar	1.0			Los Angeles	2023	15
39	Clean Power Alliance	Prologis - El Segundo	Standalone Solar	0.6			Los Angeles	2023	15
40	Clean Power Alliance	Prologis - Wilmington 1	Standalone Solar	1.8			Los Angeles	2023	15
41	Clean Power Alliance	Prologis - Wilmington 2	Standalone Solar	0.6			Los Angeles	2023	15
42	Clean Power Alliance	Prologis - Workman	Standalone Solar	1.9	71.7	207.5	Los Angeles	2023	15
43	Clean Power Alliance	Arica	Solar + Storage	93.5	71.0 38.0	284.0 152.0	Riverside	2024	15
45	Clean Power Alliance Clean Power Alliance	Azalea Chalan	Solar + Storage Solar + Storage	64.9	25.0	152.0	Kern Kern	2024	15
46	Clean Power Alliance	Rexford	Solar + Storage	300.0	240.0	960.0	Tulare	2024	13
47	Clean Power Alliance	Radiant	Standalone Solar	3.0	240.0	300.0	San Bernardino	2024	15
48	Clean Power Alliance	Desert Quartzite	Solar + Storage	300.0	150.0	600.0	Riverside	2025	15
49	Clean Power Alliance	Cape Station	Ceothermal	33.0		*****	Utah	2028	15
50	CleanPowerSF	San Pablo Raceway	Standalone Solar	100.0			Los Angeles	2019	22
51	CleanFowerSF	Blythe Solar IV	Solar + Storage	62.5	47.0	188.0	Riverside	2020	20
52	CleanPowerSF	Mayerick Solar 6	Solar + Storage	100.0	50.0	200.0	Riverside	2021	20
53	CleanPowerSF	Oasis	Wind	60.3			Kern	2021	15
54	CleanPowerSF	Voyager IV	Wind	50.1			Kern	2021	15
55	CleanPowerSF	Crow Creek	Solar + Storage	20.0	20.0	60.0	Stanislaus	2023	20
56	CleanPowerSF	Fish Lake	Ceothermal	1.9			Nevada	2024	20
57	CleanFowerSF	Ormat	Geothermal	17.4			California & Nevada	2024	20



## **CCAs New Build Executive PPAs**



Source: CalCCA PPA Database, updated November 2022

Note: NQC MW slightly declines YoY due to declining Effective Load Carrying Capacity (ELCC) factors



"CCAs can design and deploy innovative initiatives and community-centered programs that provide financial and environmental benefits and can respond to communities' needs."

-UCLA Luskin Center for Innovation

## **CCA Customer Programs**



- ⊞ Electric Vehicles and EV Infrastructure
- Building Decarbonization/Electrification
- Energy Efficiency
- H Net Energy Metering
- ☐ Solar Rebates/Incentives (beyond NEM)





Clean Power Alliance

MCE

Monterey Bay Community Power

Rancho Mirage Energy Authority

■ Demand Response







East Bay Community Energy/Peninsula Clean Energy

Lancaster Choice Energy

MCE

Monterey Bay Community Power

Peninsula Clean Energy

Redwood Coast Energy Authority



⊞ Local Innovation

☐ Outreach/Innovation Grants

⊞ Feed-in Tariff

⊞ Citizen Sourcing









## **CCA Program Highlights**

### cal-cca.org/programhighlights/



#### Redwood Coast Airport Microgrid

Redwood Coast Energy Authority launched
California's first 100% renewable energy, front-ofthe-meter, multi-customer microgrid is now fully
operational. Located in Humboldt County,
California, the microgrid provides energy
resilience for the regional airport and US Coast
Guard Air Station.



#### **Community Outreach Grants**

Peninsula Clean Energy's Community Outreach Grants support organizations offering details to income-qualified and other customers on bill savings and other clean energy program benefits





#### Transformative Home Electrification

East Bay Community Energy has partnered with BlocPower to electrify 60 additional homes throughout EBCE's service territory. EBCE is providing \$1M in project financing and \$400,000 in incentives to fund this first-of-its-kind project for low- to moderate-income (LMI) single-family households.



#### **EV Rebate Program**

Offering rebates of up to \$6,000, Peninsula Clean Energy makes it easier for residents in its member communities to purchase a used electric vehicle (EV). Used EV owners already save money on fueling and maintenance costs—now they can also enjoy immediate savings at time of purchase.



#### Microgrid Maintenance Fellowship Program

CPA partnered with LACI's Green Jobs Fellowship to launch the solar-plus-storage maintenance training program to prepare program participants with the necessary skills to operate, deploy and maintain microgrid components and software.



#### Affordable Charging Access

Silicon Valley Clean Energy's pilot with Ecology Action demonstrated a low-power charging technology and business model designed specifically for affordable housing communities.



#### **EV Ride-Hailing Program**

Peninsula Clean Energy is joining with Lyft and its rental car partner Flexdrive to expand electric vehicle (EV) use in ride-hailing in San Mateo County and beyond. As part of the Ride-Hail Electrification Pilot Program, Peninsula Clean Energy will provide \$500,000 for a rental incentive to ride-hailing drivers to make the cost of renting an EV comparable to a gas-powered vehicle.



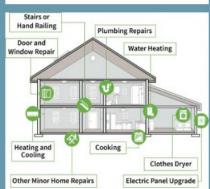
#### Comprehensive 24/7 Carbon-Free Energy

Silicon Valley Clean Energy (SVCE) and Google have harnessed the value of their shared clean energy goals to create a fundamentally new 24/7 renewable energy service that features hourly renewable energy matching, integrated demand management, and a commitment to ongoing community investments in local building and transportation electrification.



#### Backup Power for Critical Medical Facilities

MCE's Energy Storage Program equipped the West Marin Medical Center (WMMC) in Point Reyes with a 10 kW (40 kWh) battery. The storage system is paired with the medical center's rooftop solar to provide emergency backup power and daily load shifting to reduce energy costs.



#### Home Upgrade Program

This Peninsula Clean Energy program provides income-qualified homeowners with home repairs and energy efficiency upgrades at no cost. This will improve a home, making it more comfortable, healthier, and even saving money on a utility bill.





#### Smart EV Charaina

MCE has partnered with EV charging software firm
ev.energy to release the MCE Sync app for iOS
and Android, providing a hassle-free way for EV
drivers to charge off-peak and save money without
any special hardware.



#### Mobile Solar and Battery Trailer

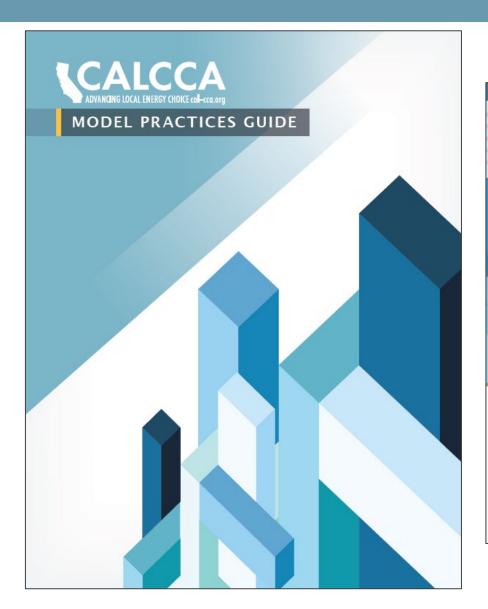
RCEA facilitated a one-year assignment of a mobile solar and battery trailer for the Southern Humboldt Fire Chiefs Association. The trailer will be utilized by 17 fire agencies.



# Membership & Engagement



## **Developing/Sharing Best Practices**





CCAs are public agencies that strive to be highly responsive and transparent. It is in that spirit that CalCCA, working in partnership with our members, created this page to provide easy access to CCAs' financial, policy, and formation documents. You can access those documents by clicking on the links below.

https://cal-cca.org/key-cca-documents/

## Visit cal-cca.org for more info

## Links

**Cities/Counties Served by CCA** 

Powered by Community (YouTube Video)

**Clean Energy Procurement** 

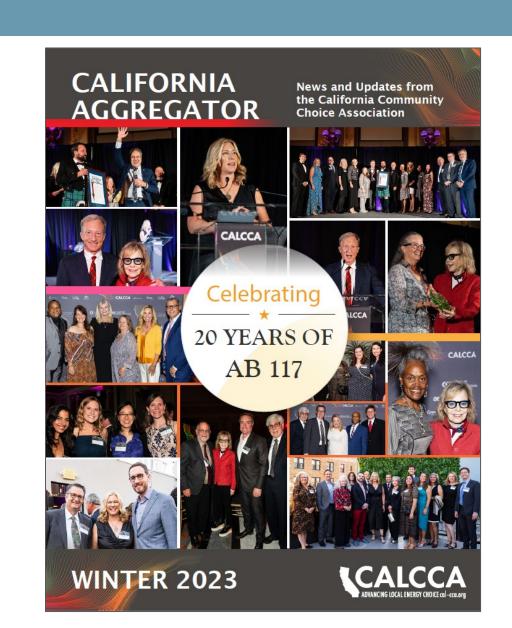
**Policy Filings** 

**CCA Programs** 

**Quarterly Reports** 

**Stats** 

**CalCCA Mailing List!** 



## **Annual Meeting**





SDCP Mission, Vision, Values & Goals 2023-2027

**New Board Member Orientation** 

Karin L Burns, CEO

**January 18th, 2023** 







# **SDCP Mission Statement**

San Diego Community Power is a community-owned organization that provides affordable clean energy and invests in the community to create an equitable and sustainable future for the San Diego region.

#### **SDCP Core Values**

#### The 'JIST' of SDCP

- 1. Justice, Equity, Diversity, & Inclusion (JEDI)
- 2.Impact
- 3. Integrity
- 4. Innovation
- 5. Servant Leadership
- 6. Togetherness



#### The Culture of 'We'

#### Our Top Five 'We' Statements

- 1. We will put our customers and community at the heart of our decisionmaking process and in the actions we take; serving them with care, honesty and transparency
- 2. We will value and make space for diversity and different perspectives when confronting challenges, making decisions, and working towards our common goals
- 3. We will work together to build trust, empathy, togetherness, and understanding within our teams and office at large
- 4. We will work towards collaborative consensus, hear divergent views, and support the ultimate decisions of the team
- 5. We will act with integrity in all that we do

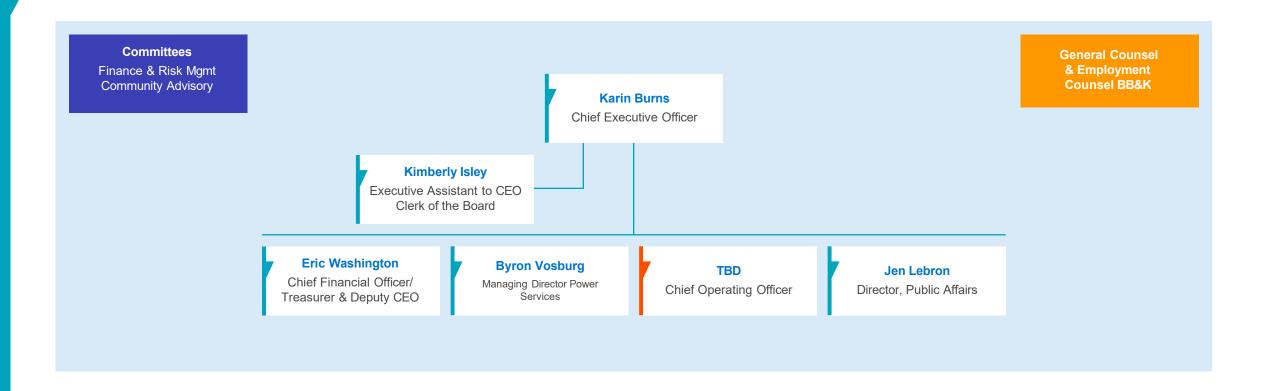




Corporate
Organizational
Structure



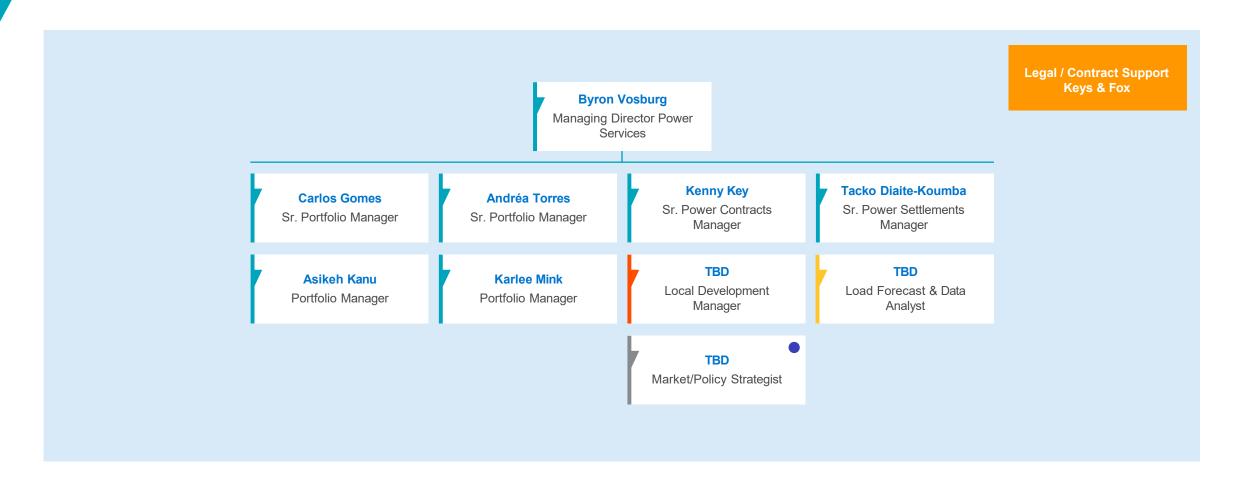
#### **Board of Directors**



Medium Priority Open Position



#### **Power Services**





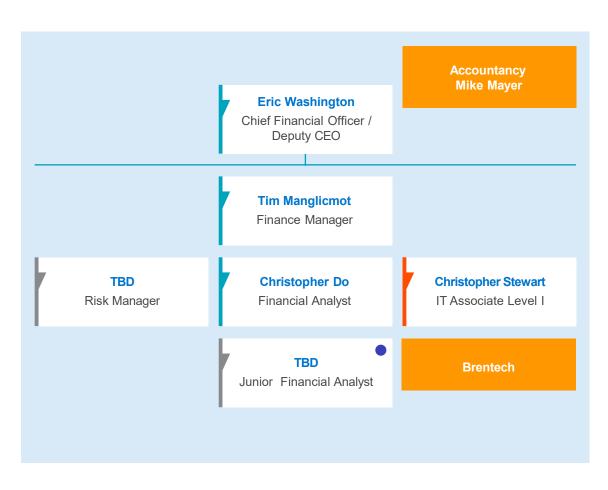
High Priority Open Position

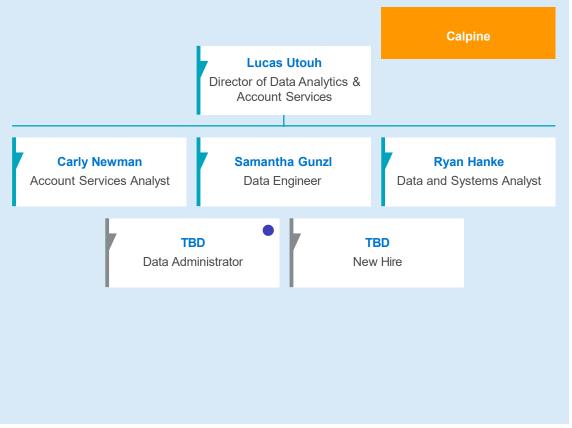
Medium Priority Open Position

Low Priority Open Position 2024 Fiscal Year Hiring

#### **Finance**

#### **Data Analytics & Account Services**



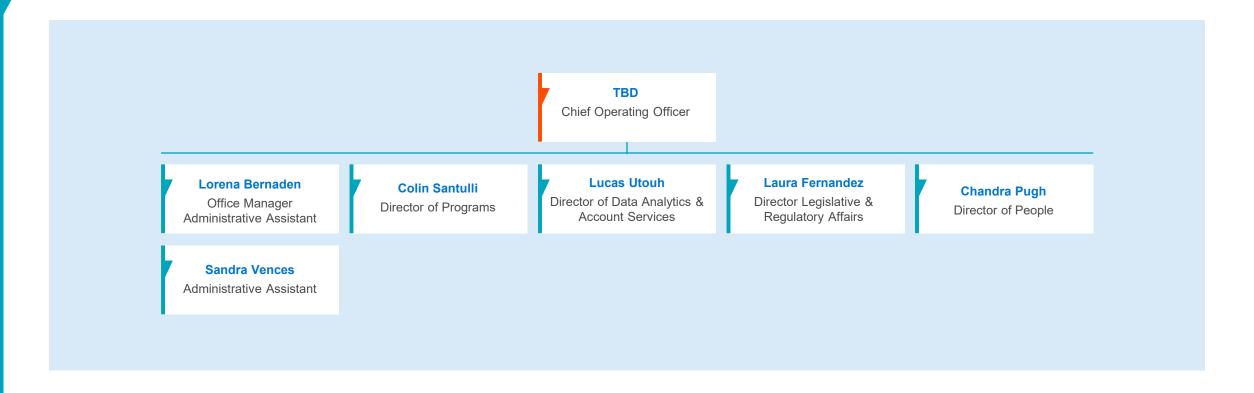




High Priority Open Position

Low Priority Open Position 2024 Fiscal Year Hiring

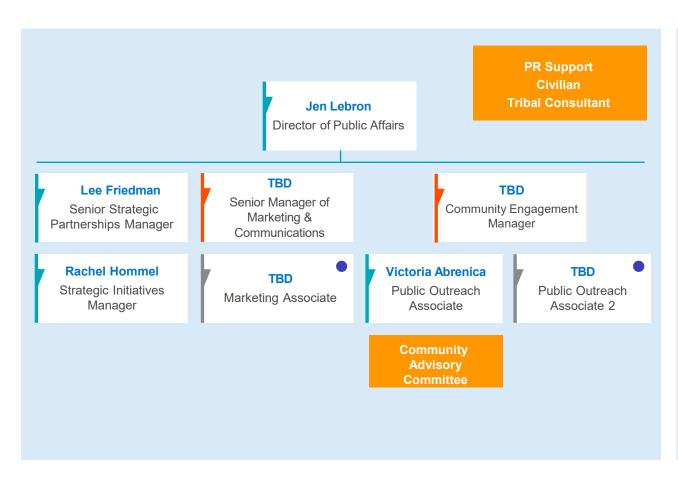
# **Operations**

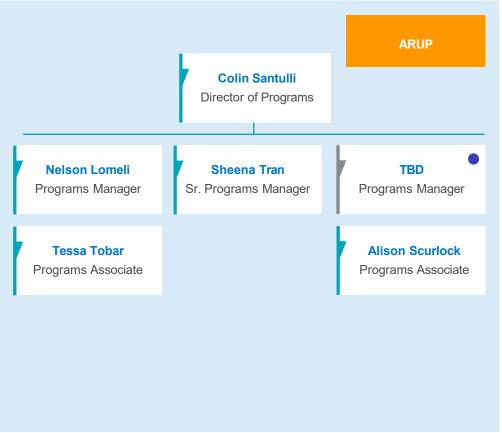




## **Public Affairs**

# **Programs**







High Priority Open Position

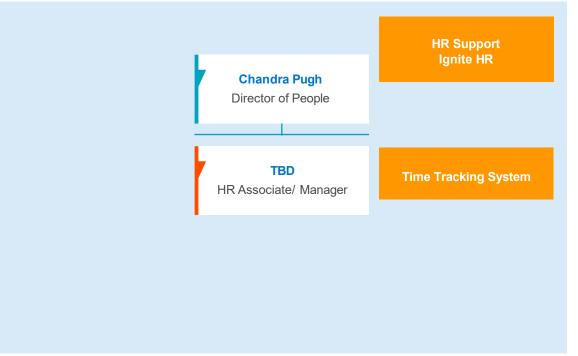
Medium Priority Open Position

Low Priority Open Position 2024 Fiscal Year Hiring

## Regulatory & **Legislative Affairs**

# **Human Resources**







High Priority Open Position

Medium Priority Open Position

# FY 2023 Latest Hiring Plan

Position	Salary Range (Hiring at/near the midpoint of the range)	Calendar Year Hire Quarter	In Budget – Y/N
Director, Public Affairs	\$164K - \$279K	Q3 2022	Hired Q3 2022
Sr. Program Manager	\$137K - \$232K	Q3 2022	Hired Q4 2022
Sr. Marketing Manager	\$137K - \$232K	Q3 2022	In process – Q1 2023
Sr. Portfolio Manager - Power	\$137K - \$232K	Q4 2022	Hired Q4 2022
Director, Human Resources	\$164K - \$279K	Q4 2022	Hired Q1 2023
Portfolio Manager - Power	\$114K - \$194K	Q4 2022	Hired Q4 2022
Manager, Info Tech & Clean Incentives	\$114K - \$194K	Q4 2022	3 <sup>rd</sup> party contracted
Database Engineer	\$114K - \$194K	Q4 2022	Hired Q3 2022
Financial Analyst	\$82K - \$132K	Q4 2022	Hired Q3 2022
Community Manager	\$82K - \$132K	Q4 2022	In process – Q1 2023
Chief Operating Officer	\$198K - \$356K	Q1 2023	In process – Q1 2023
Local Area Resource Developer	\$137K - \$232K	Q1 2023	In process – Q1 2023
Programs Manager - DAC-GT / CSGT	\$114K - \$194K	Q1 2023	Hired Q3 2022
IT Associate	\$70K - \$107K	Q1 2023	Hired Q1 2023









#### ✓ Adopt financial controls and policies to meet or exceed best practices and manage risk.

- ✓ Obtain an investment grade credit rating by Nov 2025.
- ✓ Adopt plan to increase reserves to \$175M by 10/2023 (90 DCOH) and \$360M by 10/2025 (180 DCOH).
- ✓ Develop Rate Stabilization Reserve of \$70M to mitigate power cost fluctuations and economic downturns.



- Manage portfolio to manage risk, cost, and reliability objectives through risk management tools, sufficient staffing, and staff training.
- ✓ Develop secure Clean Energy Portfolio with goals of 50% RE (2022), 75% (2027), 85% (2030), and 100% (2035).
- √ 15% of our energy coming from new, distributed infill storage/solar+ storage resources in Member Agencies by 2035.
- √ 600MW of new Local Wholesale Energy and/or Battery Storage Projects (utility scale projects within San Diego and Imperial counties) by 2035
- ✓ Support development of innovative energy sources to improve resiliency through pilot programs, grant programs, and partnerships.
- ✓ Create high quality local jobs in renewable energy that support healthy families and vibrant communities.

  51



# **Community Program Delivery**

Implement energy projects and programs that reduce greenhouse gas emissions, align energy supply and demand, and provide benefits to community stakeholder groups



- ✓ Implement CPP recommended programs through continuous community engagement and assessment of community benefits while considering technology/ market changes and changing community needs.
- ✓ Invest in programs that target underserved communities (communities of concern) and are distributed throughout our Member Agencies.
- ✓ Invest in programs that promote residential and commercial solar, infill solar and/or distributed battery storage.
- ✓ Develop local support for deep decarbonization through building and transportation electrification.

# GOALS (Continued)

- ✓ Develop workforce opportunities in the local clean energy economy (green careers).
- ✓ Support local government and state initiatives to advance decarbonization in alignment with Member Agency Climate Action Plans.
- ✓ Provide all customers with actionable clean energy education.
- ✓ Maintain appropriate and sufficient data sources to support smart program design, implementation and evaluation.





Develop trusted brand reputation to help drive participation in programs and support customer service and retention



- ✓ Identify and address gaps between perception and desired brand identity.
- ✓ Translate policy issues into consumerfriendly information and communication.
- ✓ Become known as leadership experts on the CCA model and the industry.
- ✓ Foster relationships with city planning offices, CBOs, NGOs, and Trade Associations.
- ✓ Develop relationships with industry media and influencers.
- ✓ Engage community through participation in local events.



Legislative/Regulatory

Advocate for public policies that advance SDCP organizational priorities



- ✓ Proactively educate and engage policymakers to develop policies that support SDCP's organizational priorities, including advocacy around PCIA reductions.
- ✓ Sponsor and support legislation and regulation that is consistent with SDCP's mission, vision, and goals.
- ✓ Develop annual legislative plan to advance and support SDCP objectives and share with local Senate and Assembly members and staff.
- ✓ Develop plan to meet more proactively with and educate key decisionmakers (e.g. CEC, CPUC commissioners).
- ✓ Coordination with Member Agency government affairs' teams to align on legislative positions.
- ✓ Continue to be an active participant in CalCCA and develop partnerships and coalitions to advance SDCP's policy and legislative agenda through CalCCA efforts.





Ensure high customer retention and satisfaction



- ✓ Ensure customer satisfaction through key relationships including back-office support and key stakeholders.
- ✓ Continually strive to offer competitive rates.
- ✓ Maintain and grow high levels of customer participation and satisfaction.
- ✓ Achieve 10% of our load at the Power 100 service level by 2027.
- ✓ Build a robust data ecosystem for effective procurement, including program design, management & evaluation.



- ✓ Create an organizational culture of inclusion, mutual respect, trust, innovation, and collaboration that upholds organization's core values.
- ✓ Develop an annual staffing plan that identifies and addresses resource needs and gaps.
- ✓ Provide training and professional development opportunities that build new skills and abilities.
- ✓ Foster culture of innovation to yield solutions that accelerate our mission and drive toward SDCP's vision.
- ✓ Design & implement an internal program that attracts workforce from our member cities and creates opportunities for candidates new to CCAs and the industry.
- ✓ Build institutional capacity of CAC and the Board to support the mission and core goals of SDCP.







# Power Services Team

**Byron Vosburg, Managing Director** 



#### **Team Overview**



**Byron Vosburg** Managing Director Power Services



Carlos Gomes Senior Portfolio Manager



Kenny Key Senior Contract Manager



**Tacko Diaite-Koumba** Senior Settlements Manager



**Asikeh Kanu** Portfolio Manager



Andrea Torres Senior Portfolio Manager



**Karlee Mink** Portfolio Manager



# **Department Overview**

#### WHAT WE DO

The Power Services team oversees SDCP's energy portfolio, ensuring:

#### Compliance

- Renewable Portfolio Standard (RPS)
- Long-term Contract Requirements
- Resource Adequacy (RA)
- Integrated Resource Planning (IRP)
- SDCP Voluntary Renewable Targets
- SDCP Local Development Goals
- Energy Risk Management Policy

#### Value

- Energy Costs directly impact rates
- FY23 Budget:
  - ~\$716mm Revenue
  - ~\$662mm Power Supply (92%)
- Every "above market" expense reduces contribution to net position

#### **Risk Management**

- Market price risk
- Counterparty credit risk
- Development risk
- Technology risk
- Locational risk
- Temporal risk

# **Department Overview**

#### POWER SERVICES LIFE CYCLE





# **Power Services Strategic Goals**

1

Manage SDCP energy portfolio to control risk, cost, and reliability objectives 2

100% Renewable by 2035

> 2022: 50% 2027: 75%

2021.137

2030: 85%

3

15% local 15% of SDCP energy from distributed

resources by 2035

4

600 MW local

600 MW of wholesale renewable energy and energy storage by 2035 5

Support and develop innovative clean energy sources to improve resiliency

6

Create high quality local jobs in renewable energy



# **Power Services FY23 Goals**



Staff up!



2

#### Active management

of short-term portfolios:

- Energy/Load
  - Capacity
- Renewable

3

#### Prudent administration

of energy supply contracts, including developing PPAs



#### **New contracts**

for new-build renewable and energy storage facilities



Hire Local Renewable Development Manager and scope SDCP Local Power Plan



#### **SDCP PPAs**

#### **SDCP Long-term Renewable Energy Contracts**

- Vikings Solar (100 MW) and Storage (150 MW)
- JVR Energy Park Solar (90 MW) and Storage (70 MW)
- IP Oberon Solar (75 MW)
- Duran Mesa Wind (50 MW)





#### **SDCP Procurement**

#### **Current and Upcoming Procurement**

- 2022 Renewable Energy RFP
  - Renewable Energy and Storage (10+ MW)
  - Projects online before Dec 2026
- 2023 Energy Storage RFP (anticipated)
  - Renewable Energy and Storage (10+ MW)
  - Projects online before Dec 2026
- 2023 Renewable Energy RFP (anticipated)
  - Renewable Energy and Storage (10+ MW)
  - Projects online before Dec 2028

- Local RFI (evergreen)
  - Renewable Energy and Storage ( > 1 MW)
  - San Diego or Imperial County
- Feed-in Tariff
  - Renewable Energy ( < 1 MW)</li>
  - SDCP member communities



# **Key Things We are Watching**



#### **Inflation Reduction Act (IRA)**

• Keeping close tabs on opportunities and risks from federal climate legislation

#### California energy landscape

- Active collaboration with policy team to monitor legislative and regulatory sessions
- Dynamic time for CAISO market expansion, interconnection, and transmission

#### Global energy and commodity markets

 Supply chains and financial markets still experiencing impacts of COVID-19 pandemic and geopolitical unrest in Eastern Europe







Questions?





## Finance

**San Diego Community Power** 





## Things we are Watching

- ✓ Methodically develop a compelling and strong rating story and establish relationship with credit rating analysts.
- ✓ Identify and mitigate operational, financial, and external risks.

- ✓ Ongoing and close monitoring of operating expenses and cash flow.
- ✓ Periodic comparative analysis of financial results to our budget and projections.

## Reserve Policy

#### **SDCP** maintains reserves to:

- Meet SDCP's strategic objectives
- Secure favorable terms with vendors, including power producers
- Secure a standalone investment grade credit rating
- Provide funds to cover unanticipated expenditures

15% Annually

90-Days Operating Expense

SDCP will allocate up to 15% of gross revenue annually toward building an Operating/Working Capital Reserve equivalent to 90 days of total operating expenses held as unrestricted cash.

#### Conditions for Use of Reserve

#### **Delegated to CEO:**

The use of up to lesser of 10% of annual budget amount or \$40 million for:

- 1. Increases in power expenses
- 2. Covering unanticipated declines in revenues
- B. Posting collateral required under energy contracts
- 4. Funding other emergency expenditures

#### **Delegated to CFO**

Temporary use for working capital for expected peaks/dips in revenues/expenditures

#### **Additional Use**

CEO must present recommendations to Board and Board must authorize use

#### **Use of Reserves**

Definition: a projected or estimated reduction in the amount of the Operating/Working Capital Reserves by the end of a fiscal year below the sum of the balance of the Operating/Working Capital Reserves at the commencement of the fiscal year plus the projected addition to the Operating/Working Capital Reserves in the budget for the current fiscal year





## **Budget – Reserve Comparison**

#### Reserves help with:

#### Contingencies

- Power supply shocks
- Maintain rate competition
- economic downturns

#### Cash Availability

Used to bridge temporary low levels of cash

#### Interest

 Avoids interest expense with borrowing debt

#### **Credit Rating**

- Favorable terms with vendors
- Helps with issuing debt (bonds, commercial paper...)

#### Central Coast Community Energy S&P ('A' Issuer Credit Rating)

# Maintains a minimum reserve balance equal to 30% of total operating budget expenditures, with a goal of increasing the reserve to **50% of total op budget expenditures**. The maximum reserve is 75% of total operating budget expenditures.

Expense

180 days

Of Operating

\$179.3m FY22 Operating Expense

## Marin Clean Energy

Fitch (BBB+/Stable)

## Peninsula Clean Energy

**Energy**Fitch (BBB+/Stable)

SD Community Power

## Staff will carefully monitor MCE's liquidity to ensure it meets the objectives of the organization with the goal of securing **240 days liquidity** on hand (includes lines of credit).

PCE will maintain an Operating / Working Capital Reserve equal to **one hundred eighty (180)** days of total operating expenses.

## SDCP will allocate up to 15% of gross revenue annually toward building an Operating/Working Capital Reserve equivalent to **90 days** of total operating expenses.

240 days

Of Operating Expense

\$295.9m

FY22 Operating Expense

#### 180 days

Of Operating Expense

\$120.9m

FY22 Operating Expense

#### 90 days

Of Operating Expense

\$173.7m

FY23 Operating Expense



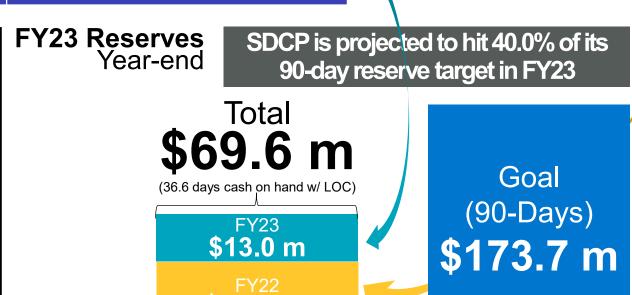
## **Budget – Reserves**

ltem	FY 23 Proposed Budget, \$M	FY 22 Actuals, \$M
Gross Revenue	716.1	387.7
Net Revenue	709.0	383.8
Subtotal Operating Expense	694.6	326.4
Total Expense	695.9	327.2
Net Position	13.0	56.6
Days Cash on Hand	36.6	

Goal

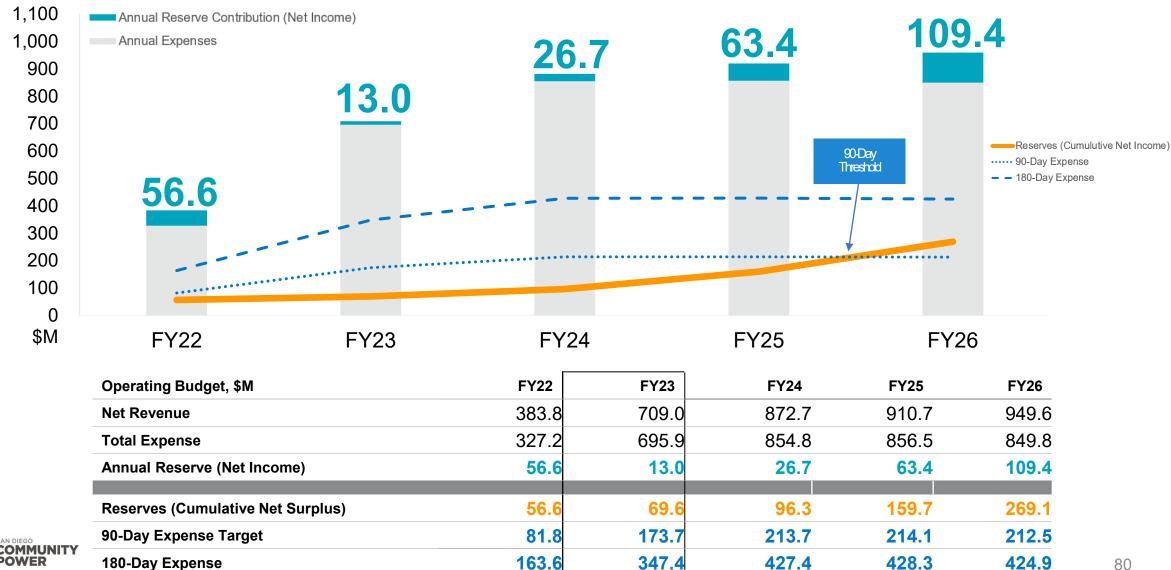
SDCP will allocate up to 15% of gross revenue annually toward building an Operating/Working Capital Reserve equivalent to 90 days of total operating expenses held as unrestricted cash.

90-Day Total Reserve Goal





## **Budget Adoption – June 2022 Projection**





## FY 2022-23 Budget - Highlights

	Budget by	y Category	FY23	% of Net Revenues
<b>9</b>	Revenue	Includes Phase 1 through Phase 3. Phase 4 starts in 2023.	FY23 <b>\$709.0m</b>	FY23 <b>100.0%</b>
#	Cost of Energy	Assumes hedging as of June 2022 and forward prices for the remaining, unhedged energy.	FY23 <b>\$661.6m</b>	FY23 <b>93.3%</b>
¥	Professional Services	Data Management and SDG&E fees comprise majority.	FY23 <b>\$16.9m</b>	FY23 <b>2.4%</b>
	Personnel	14 new staff and 2 interns - Power Services to 8 staff and Programs to 7 staff.	FY23 <b>\$8.0m</b>	FY23 <b>1.1%</b>
	Marketing and Outreach	Mandatory enrollment notices, communication consultants, mailers, printing, sponsorships.	FY23 <b>\$4.2m</b>	FY23 <b>0.6%</b>
	General and Administrative	Office space, equipment, membership dues, and other general operational costs.	FY23 <b>\$2.6m</b>	FY23 <b>0.4%</b>
\0\0\0\0\0\0\0\0\0\0\0\0\0\0\0\0\0\0\0	Programs	Initial pilot programs launch and other community-based program efforts.	FY23 <b>\$1.4m</b>	FY23 <b>0.2%</b>
	Interest and Related Exp.	Repayment of loan principle, interest costs and potential renewal fees or letters of credit.	FY23 <b>\$1.3m</b>	FY23 <b>0.2%</b>

Net Position

+13.0m



## **Budget Development Timeline**

The schedule for budget development is the following.

#### **March-April February** May June **Develop Operating** Staff develop Strategic planning Financial and Risk July 1st Budget sessions with SDCP Revenue Estimate Management **Implemented** operating budgets Board Committee Review **Develop Operating** Baseline budget is Mid-year budget **SDCP Board Preview Expense Estimate** developed **SDCP Board Approval** review (February) (Presentation) Develop 5-year Budget amendments financial plan as necessary



Data Analytics & Account Services

San Diego Community Power







Director of Data Analytics
& Account Services



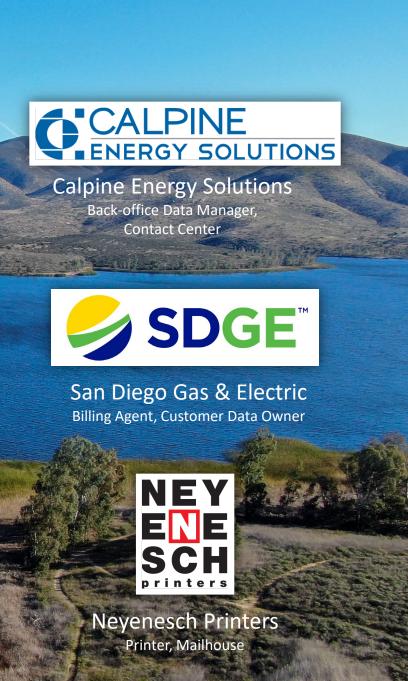
Sam Gunzl
Data Engineer



Data & Systems

Analyst





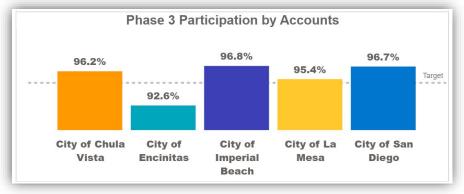
#### **Department Overview**

WHAT WE DO

Our Team is involved in all facets of SDCP retail operations

- Customer enrollment into SDCP service
- Rate structure and pricing implementation
- Load and revenue recognition analysis
- Customer billing accuracy and timeliness
- Data feed centralization
- Analysis of customer opt actions, usage patterns, and participation rate
- Contact Center and customer engagement management





TOU-DR-1	Residential Time-Of-Use		•
Season	Charge Type	Time of Use Period	PowerOn
Summer		On-Peak	\$0.39783
Summer	Generation	Off-Peak	\$0.16342
Summer		Super Off-Peak	\$0.04029
Winter		On-Peak	\$0.11563
Winter	Generation	Off-Peak	\$0.05243
Winter		Super Off-Peak	\$0.03408



## **Department Overview**

OUR PURPOSE

Build and nurture positive relationships with our customers

Maintain and enhance a worldclass customer experience Utilize and analyze data to drive strategic decisions

Support potential programs, products, and/or new rate structures

Develop and maintain a cloudbased data ecosystem to drive KPI analytics

Anticipate, articulate, and resolve back-office issues before they occur



### FY 2023 Annual Priorities & Key Goals

## Continually strive to offer competitive rates

By proposing and implementing rate setting strategies in line with regional competition



Resulting in long-term viability to provide cleaner power and invest in our local communities

## Maintain & grow customer participation & satisfaction

By offering competitive pricing, superior product, relationship building, brand recognition & transparency



Resulting in opt out rates less than 10% (participation rates greater than 90%)

#### Build a robust data platform

By creating a complete internal data ecosystem to allow for data analytics, optimization & reporting



Resulting in advanced and accurate data analytics to ensure independence from outside factors & vendors



## **Key Things We're Watching**

#### In 2023...

Phase 4 Enrollment

Local utility rate adjustments and implementation of competitive SDCP rates

NEM 3.0 billing mechanics and customer impacts

Regulatory requirements related to Load Management Standards (LMS)

Real Time Pricing (RTP) pilot

Arrearage management

#### ...And Beyond

Data access

Independence from external vendors

Customer engagement & participation beyond enrollment period

Additional staff to accommodate Team needs



## Key Takeaways & Closing Remarks

IMPORTANCE OF OUR WORK

Our customers are the cornerstone and the focus of everything we do as an organization.

We collaborate across all teams in the organization to ensure outstanding service and value to customers.

Short- and long-term strategies are required to provide cleaner electricity to our customers at rates that are affordable.

 Our data ecosystem will allow for advanced data analytics and decision making.





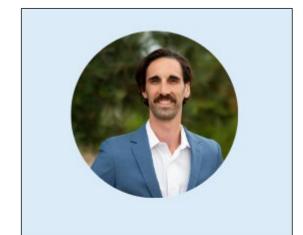


Regulatory and Legislative Affairs

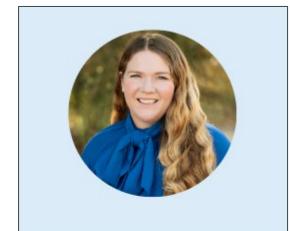
Laura Fernandez, Director of Regulatory and Legislative Affairs



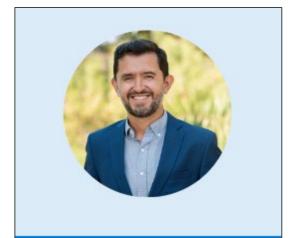
## **Team Overview**



**Stephen Gunther** Senior Regulatory Analyst



Laura Fernandez
Director of Regulatory &
Legislative Affairs



**Sebastian Sarria** Policy Manager



### What We Do

- Advance SDCP's interests before the Legislature and the CPUC, CEC, CARB, and CAISO
- Oversee compliance with various orders, statutes, and regulations implemented by these agencies
- On regulatory front, we monitor over 40 proceedings
- On legislative front, we analyze bills and determine policy positions
- SDCP has a board approved policy platform, which will be brought to the Board for review, updates and reapproval in February 2023













### **FY 2023 Annual Priorities**



We are currently planning an SDCP Sacramento Lobby Day

We are currently tracking the implementation of the Infrastructure and Investment Jobs Act (IIJA) and the Inflation Reduction Act (IRA) with the help of our new federal lobbyists

We are currently awaiting a Draft Resolution from the CPUC, which we expect will approve our Disadvantaged Community Green Tariff ("DAC-GT") and Community Solar Green Tariff ("CSGT") programs

We are addressing certain issues in the SDG&E General Rate Case



## Key Things We Are Watching

- Joint Legislative Audit Committee state audit of SDG&E to be released in Spring 2023
- Impact of Supply Chain Issues on Compliance Matters and Goals
- RA Compliance and Penalties
- Regionalization of CAISO into Western RTO
- Pumped Hydro Energy Storage
- Updates to Integrated Resource Planning and Provider of Last Resort Frameworks





## **Key Takeaways**

- The regulatory and legislative affairs team:
  - is responsible for playing both offense and defense on policy matters
  - works with our trade association as well as other CCAs across the state to advance our policy goals



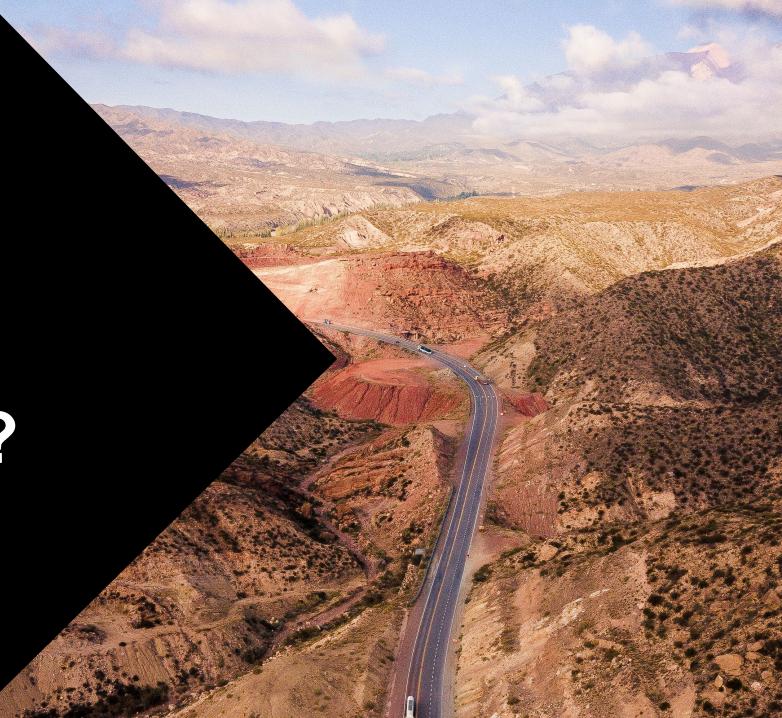
- Develops and maintains relationships with policymakers and stakeholders
- Aims to protect procurement autonomy and enable innovative programs





Thank you!

Questions?





Programs
Team



## **Team Overview**



**Colin Santulli** Director of Programs



**Sheena Tran** Senior Program Manager



**Nelson Lomeli** Program Manager



**Alyson Scurlock** Program Associate



**Tessa Tobar** Program Associate



## **Department Overview**

#### WHAT WE DO

The Programs Team was created to implement customer energy projects/programs that:

- Advance clean energy technologies (e.g., residential and community solar, distributed battery storage, building and transportation electrification),
- Provide community benefits,
- Support local green job creation,
- Provide all customers with actional clean energy education,
- Are distributed throughout our Member Agencies and,
- Target Communities of Concern.





## **FY 2023 Annual Priorities**



2

Lead initial steps in regional effort to form a Regional Energy Network 3

Launch
Community Clean
Energy Innovation
Grants to fund
energy pilot
projects

4

Establish regional partnerships and initiatives to support member agencies' Climate Action Plans

5

Identify and seek state and federal funding to support program goals



## **Community Power Plan: Overview**

SDCP's 5-year strategic plan for customer energy programs





## **Community Power Plan: Engagement**

#### Community-Based Organization Partnerships

Six listening sessions with nearly 200 community members with compensation to organizations and participants

#### Unincorporated San Diego County Pop-Up Events

Engaged over 100 community members at six pop-up events in partnership with County of San Diego Libraries



Casa Familiar Co-Hosted Listening Session















## Community Power Plan: Engagement

#### **Interest Group Interviews**

 Focused conversations with stakeholders from six interest groups working with/serving community members

#### Business, Key Account, and Public Workshops

 Five listening workshops with over 40 participants from local businesses, key accounts, and the general public

#### Community Needs Survey

 Nearly 3K responses from residential and business customers





## **Community Power Plan: Timeline**

Survey Draft **Assess Engage** community to Report back to Community programs and with community determine the community **Power Plan** draft CPP most prioritized presented for members on findings document public comment issues **Listening Sessions** Database of Co-hosted with possible Community-wide community-based (222) programs Reporting Survey organizations results of Interest groups survev & Community Ranked list of Listening priorities and General public programs Sessions program **Community Power Plan** based on interest Businesses priorities Q3 2022 Q3 / Q4 2022 Q4 2022 / Q1 2023 Q1 2023



## **FY 2023 Annual Priorities**

1

Finalize the Community Power Plan

2

Launch Green
Tariff and
Community Solar
Programs
(CPUC-funded)

3

Create community grant program to fund energy pilot projects

4

Lead initial steps in regional effort to form a Regional Energy Network 5

Initiate regional partnerships and initiatives to support member agencies' Climate Action Plans



## **Key Things We are Watching**



#### **Regional Energy Network (REN)**

• Local and Statewide developments related to REN formation

#### **Federal Funding**

 Infrastructure Investment and Jobs Act (IIJA) and the Inflation Reduction Act (IRA) program timelines/guidelines, funding flows and partnership opportunities

#### **NEM 3.0**

• Impacts to future rooftop solar customers and potential incentive programs or other mechanisms to support rooftop solar adoption given new regulatory landscape



## **Key Takeaways**

We strive to deliver customer energy programs that are *effective*, *efficient*, *accessible* and *responsive to community needs*.

#### Successful programs:

- 1) Give SDCP the opportunity to meaningfully impact the lives of our customers by reducing their electricity bills, improving indoor air quality and increasing access to clean energy technologies, among other ways.
- 2) Can be a key value proposition for SDCP, impacting customer satisfaction and retention.









Questions?





# Public Affairs Team

## **Our Team**

#### **Public Affairs & Marketing Team**



**Jen Lebron**Director of Public
Affairs

in



**Lee Friedman** Senior Manager Strategic Partnerships

in



Rachel Hommel Marketing & Communications Manager

in



Victoria Abrenica Public Outreach Associate

in









#### What we do



We work with external stake holders to share SDCP's mission



#### **FY 23 Priorities**

Developing and executing a strategic communications plan to ensure the successful enrollment of new customers in National City and the unincorporated neighborhoods in the County of San Diego.

Significantly increasing SDCP's brand awareness across the region.

Strengthening the relationships between influential local organizations that share similar goals to promote sustainability and equity.

Assisting customers who live in communities of concern to access programs that can provide bill relief.

Increasing positive media coverage by being the most transparent and responsive local agency.

Expanding our team to be able to reach more San Diegans and businesses across the region.



# Key things we're watching

**Economic trends** 

Local government priorities

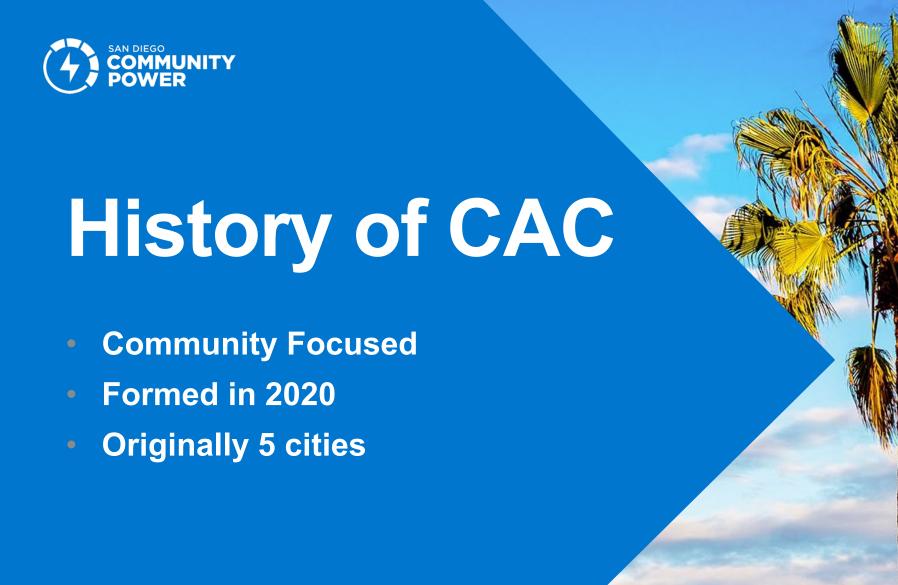
Fellow community choice aggregators

Local and regional events









# **Community Advisory Committee**

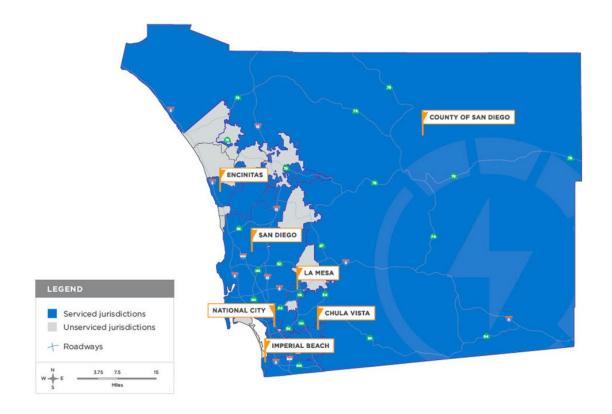
Two Advisory Committee members per service area

#### Areas we represent:

City of San Diego
Encinitas
La Mesa
Chula Vista
Imperial Beach
National City
County of San Diego









## **Committee Members**

Name	Member Area	Committee Role
Eddie Price	City of San Diego	Member, Chair
Matthew Vasilakis	City of San Diego	Member
Anthony Sclafani	Chula Vista	Member
Carolyn Scofield	Chula Vista	Member
Jen Derks	La Mesa	Member
David Harris	La Mesa	Member
Garry L. Jahns	Encinitas	Member
Tara Hammond	Encinitas	Member, Former Vice Chair
Anna Webb	Imperial Beach	Member, Secretary
Vacant	Imperial Beach	
Peter Anderson	County of San Diego	Member
Vacant	County of San Diego	
Aida Castañeda	National City	Member, Vice Chair
Lawrence Emerson	National City	Member

#### Officers



**Eddie Price** Chair



Aida Castañeda Vice Chair



Anna Webb Secretary



## **How we Operate**

Community Advisory Committee



A venue for ongoing citizen support and engagement in the strategic direction, goals, and programs of SDCP.

**Executive Ad-Hoc Committee** 



An avenue for committee members to regularly meet and work with SDCP staff and Executive team.

Work Plan Ad-Hoc Committee



A framework of CAC goals and responsibilities that is updated and approved annually.



#### FY 2023 Goals & Priorities

**Equity Overview** 

CAC Educational Presentations

Legislative / Public Policy / Regulatory

**Equitable, Inclusive and Sustainable Workforce Policy** 

**Power Procurement** 

Marketing and Communications



## FY 2023 Goals & Priorities

Energy Bid Evaluation Criteria

Community Power Plan (CPP)

Staff and Board Initiated Items

SDCP Orientation Training

**DAC-GT & CS-GT** 

**Work Plan** 





#### **Board Member Checklist and General Information**

- 1. Board Handbook Please bring to all in-person board meetings
- 2. Board Member Checklist (Tab 15 of Handbook) Please return items to Clerk of the Board
- 3. Meeting Attendance and Childcare Stipend:
  - SDCP will submit your attendance stipend bi-monthly for board meeting and FRMC meeting attendance.
  - Directors to personally submit for childcare expenses incurred during board meeting attendance
- 4. Questions? How can I help you?

#### <u>Presenter</u>

Kimberly Isley, Executive Assistant to the CEO & Clerk of the Board









**Next Regular Meeting** 

Monday, January 23, 2023

11:00 AM

