

Board of Directors

Special Meeting

December 12, 2024











Warm Welcome!



Mark Alfaro
Finance Manager







Consent Calendar

- 1. Approve November 21, 2024, Meeting Minutes
- 2. Receive and File Treasurer's Report for Period Ending September 30, 2024
- 3. Receive and File Update on Programs
- 4. Receive and File Update on Power Resources
- 5. Receive and File Update on Customer Operations
- 6. Receive and File Update on Human Resources
- 7. Receive and File Update on Marketing, Public Relations, and Local Government Affairs
- 8. Receive and File Update on Regulatory and Legislative Affairs
- 9. Receive and File Update on Community Advisory Committee
- 10. Receive and File Update on San Diego Community Power Network Request for Qualifications
- 11. Adoption of Resolution No. 2024-12, A Resolution of the Board of Directors of San Diego Community Power Designating Dates, Time, and the Location for Regular Meetings for Calendar Year 2025
- 12. Annual Energy Usage Voting Share Update



Regular Agenda

- 13. Approve a Contract in Substantially Similar Form to Attachment A for the Enterprise Data Platform (EDP) Development and Deployment with Harman Connected Services, Inc. for a Not-to-Exceed Amount of \$850,000 Over Twelve Months, and Authorize the Chief Executive Officer to Execute the Contract
- 14. Approve a Contract with the San Diego Padres for Marketing, Promotional, Outreach, Educational and other Sponsorship-Related Activities in an Amount Not-to-Exceed \$882,700 from January 1, 2025, through October 31, 2027, and Authorize the Chief Executive Officer to Execute the Contract
- 15. Approval of Allocation from PG&E of GHG-Free attributes from Diablo Canyon Nuclear Power Plant for 2025-2030
- 16. Update on 2025 Projected Rate Changes
- 17. Approve the Marketing Community Initiative Partnership with TEGNA through December 31, 2025, in an Amount Not-to-Exceed \$174,044, and Authorize the Chief Executive Officer to Execute the Agreement

Item No. 13

Approve a Contract in Substantially Similar Form to Attachment A for the Enterprise Data Platform (EDP) Development and Deployment with Harman Connected Services, Inc. for a Not-to-Exceed Amount of \$850,000 Over Twelve Months, and Authorize the Chief Executive Officer to Execute the Contract

Recommendation:

Approve a contract for Enterprise Data Platform (EDP) development and deployment with Harman Connected Services, Inc. for a not-to-exceed amount of \$850,000 over twelve months, and authorize the Chief Executive Officer to execute the contract.

Presenter:

Ryan Hanke, Data Analytics Manager



Enterprise Data Platform Summary

What is it?

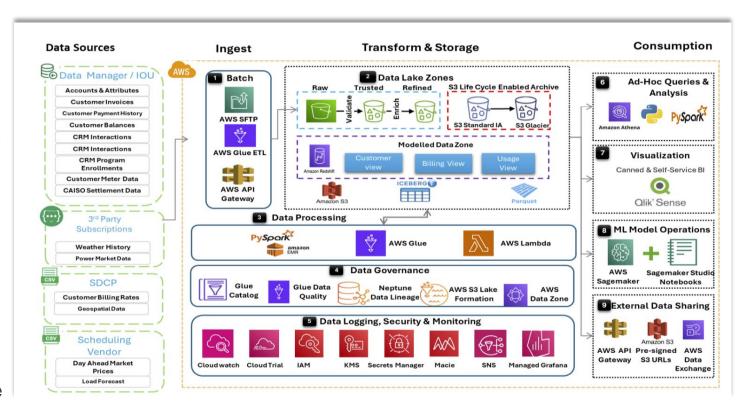
 Secure, scalable, cloud-based data platform for customer, billing, and meter data

What will it do?

- Centralize data from various vendors and data sources
- Enable advanced analytics and insights to support SDCP

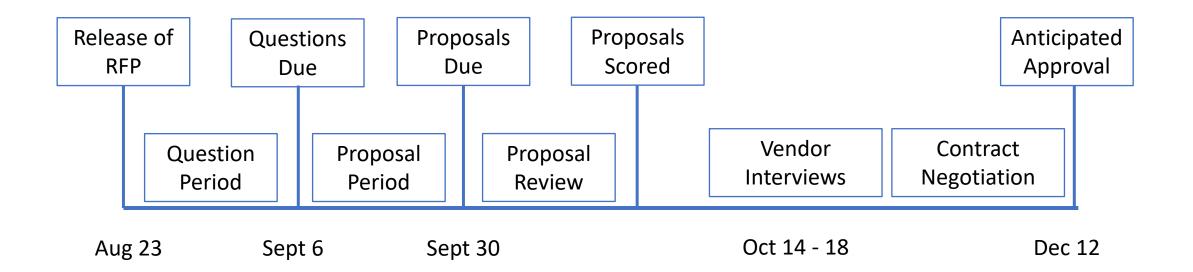
Why is it needed?

- Will allow us to serve reporting and analytics needs as SDCP grows
- Allows Community Power to understand our customers, revenue and load so that we can retain customers, ensure revenue collection, and forecast to make informed decisions





Enterprise Data Platform RFP Timeline





Harman Connected Services, Inc

- Over two decades of experience building various large scale data platforms for consumers
- Experience with utility datasets including Meter data management
- Expertise in Data architecture and engineering, Analytics, Technology Architecture, Data Science and Gen Al
- Expertise in implementing GCP and AWS (Amazon Web Services) best practices (Well Architected Framework) & AWS consulted solution architecture.





Scope

Tasks:

- 1. Administration
- 2. Platform Development and Deployment
- 3. Analytics and Report Development for Primary Use Cases
- 4. Analytics and Report Development along with SDCP for Secondary Use Cases
- 5. Support

Primary Use Cases in Scope:

- 1. Centralized Customer Account Database with History
- 2. Centralized Customer Usage Database
- 3. Centralized Customer Billing Database
- 4. 360 Customer View
- 5. KPI Tracking
- 6. Data Clustering/Grouping/Profiling
- 7. Data Monitoring
- 8. Outlier Detection
- 9. Forecasting
- 10. Weather-Normalization
- 11. Weather Scenarios
- 12. Standardized Mailing Address

Secondary Use Cases in Scope:

- 1. Short Term Load Forecasting
- 2. Long Term Load Forecasting
- 3. Long Term Revenue Forecasting



Timeline

Schedule of Project – Proposed Project Plan

Milestone	Timelines	Deliverable
Assessment & Analysis	End of week 4	BRD, Environment setup, Implementation Plan
Iteration 1 Release	End of month 3.5	Deployment and Release of Iteration 1 to Pre prod
Iteration 2 Release	End of month 5.5	Deployment & Release of Iteration 2 to Pre-Prod
Iteration 3 Release to production (Go-Live)	End of month 7.5	Completion of Cybersecurity & penetration testing and Go-Live
SD Community Power Transition & Handover	End of month 8.5	Transition Sign-off and SD Community Power user training completed





Item No. 14

Approve a Contract with the San Diego Padres for Marketing, Promotional, Outreach, Educational and other Sponsorship-Related Activities in an Amount Not-to-Exceed \$882,700 from January 1, 2025, through October 31, 2027, and Authorize the Chief Executive Officer to Execute the Contract

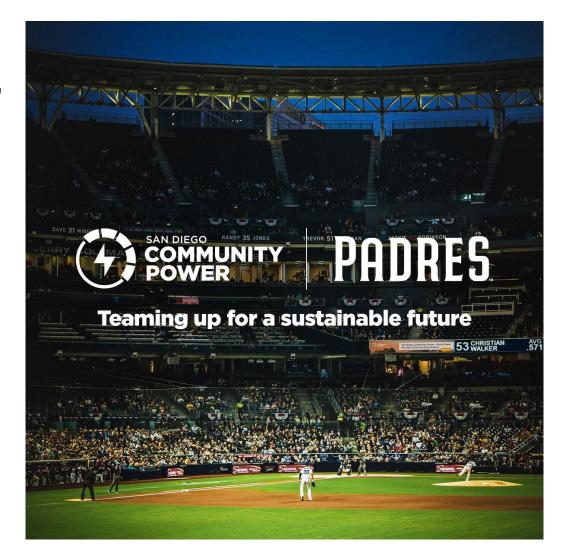
Recommendation:

Approve a contract with the San Diego Padres for marketing, promotional, outreach, educational and other sponsorship-related activities in an amount not to exceed \$882,700 from January 1, 2025, through October 31, 2027, and authorize the Chief Executive Officer to execute the contract.



Background

- In effort to build brand recognition and trust, Community Power's marketing strategy includes sponsorships/partnerships with local institutions
- Community Power entered into first sponsorship agreement with Padres in August 2021 and subsequently into a twoseason agreement from 2023 through 2024
- Current proposed sponsorship agreement would cover seasons 2025 through 2027





Padres 2023 Season Metrics Recap

- Padres increased average attendance per game from 36,879 in 2022 to 40,915 in 2023 (including franchise record 61 sellout games) total season attendance exceeding 3.2 million fans.
- The Padres ranked as #1 in attendance based on park capacity and #2 in total attendance in the MLB
- Padres social media engagement remains highly ranked across MLB and has #2 follower engagement in Instagram with 1.1 million followers

Videoboard and Grandstand Bugs



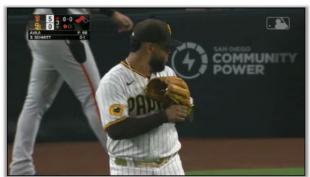
- Total Exposures: 102
- Total Duration: 4 Min. 31 Sec.

100% Media Value: \$24,100

nielsen

Fixed Homeplate Pad Sign





- Total Exposures: 1,004
- Total Duration: 2 Hrs. 36 Min. 50 Sec.

100% Media Value: \$1,055,657





Padres 2023 Season Metrics Recap

Tonight's Lights Pre-Game LED



SD COMMUNITY POWER RECEIVED PRE-GAME TONIGHT'S LIGHT'S LED SIGNAGE DURING EVERY 2023 PADRES HOME GAME.

Social Media Posts and Email Blasts





6/27 Email

Total Mailed: 185,348
Total Opens: 124,276
Open Rate: 67.26%
Total Clicks: 344
Click Rate: 0.19%
*Average MLB Email Open rate 40%

Performance Snapback Giveaway



40,000 Padres fans in attendance received branded Community Power hat

Community Power Crowd Noise Meter





Padres 2023 Press Conference



SD COMMUNITY POWER HELD A PRESS CONFERENCE AT PETCO PARK SPOTLIGHTING NEW POWER 100 CHAMPIONS IN SAN DIEGO ON 8/31. CEO ERIK GREUPNER JOINED PRESS CONFERENCE ALONG WITH SDCP EXECUTIVES AND SAN DIEGO GOVERNMENT LEADERS.







Padres 2024 Season Metrics Recap

- Padres increased average attendance per game from 40,915 in 2023 to 41,118 in 2024 (franchise record)
- The Padres still ranked as #1 in attendance based on park capacity and set an all-time franchise record of 3,314,593 total attendance

Videoboard and Grandstand Bugs





Total Exposures: 112

Total Duration: 4 Min. 42 Sec.

100% Media Value: \$26,906

nielsen

Fixed Homeplate Pad Sign



Total Exposures: 581

Total Duration: 41 Min. 3 Sec.

100% Media Value: \$411,308

nielsen



Padres 2024 Season Metrics Recap

Tonight's Lights Pre-Game LED



SD COMMUNITY POWER RECEIVED PRE-GAME TONIGHT'S LIGHT'S LED SIGNAGE DURING EVERY 2023 PADRES HOME GAME.

Social Media Posts and Email Blasts





4/22 Email Metrics

- -193,745 mailed
- -127,161 opens
- -65.47% total open rate
- -445 total clicks
- -0.23% total click rate
 *average MLB Open rate .40%

Performance Snapback Giveaway



40,000 Padres fans in attendance received branded Community Power hat

Community Power Crowd Noise Meter







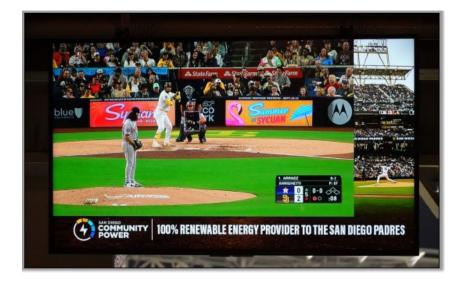
Padres 2024 Power100 Champions Branding

100% Renewable Power Branding On Ballpark Escalators



 Padres total season attendance exceeds 3.2 million fans and averaged 41,118 fans per game in 2024

100% Renewable Power Branding On L-BAR





Padres 2025-27 Sponsorship Terms

- **[NEW] San Diego Section** Presenting Sponsor of high school baseball and softball display located inside Petco Park. Will receive branding on permanent display and be presenting partner of the Padres High School All Star Game & Home Run Derby, Padres High School Coach of the Year and co-presenting sponsor of Coach of the Week
- **[NEW] Activation Kiosk** On-site activation in the San Diego Section during four Padres games throughout the season
- Tonight's Lights Pregame show announcement with Community Power as the Proud Power Provider of the San Diego Padres
- L-Bar Branding Branding on all in-stadium televisions for a half season
- **Fixed Home Plate Padding** Fixed sign on padding to the left of the rotational signage behind home plate for one mutually agreed upon Padres game each season
- Energy Meter Custom Feature Presenting partner of the Energy Meter crowd feature
- **Giveaway Item / Activation Kiosk** Presenting sponsor of one giveaway item during each season, and the opportunity for on-site activation during the game when the giveaway item is distributed
- Email & Social Media Post Inclusion of marketing or education material in one dedicated email blast and one social media post each season
- First Pitch Entitled to have one representative throw out an honorary first pitch at one mutually agreed upon Padres
 Game each season
- Hospitality \$5,000 ticket bank



Thank you, and Go Padres!











Item No. 15

Approval of Allocation from PG&E of GHG-Free attributes from Diablo Canyon Nuclear Power Plant for 2025-2030

Recommendation:

Elect to accept Community Power's allocation from PG&E of GHG-Free attributes from Diablo Canyon Nuclear Power Plant for 2025 through 2030 and authorize the Chief Executive Officer to execute the associated transaction confirmations via annual allocation processes, or as otherwise required.

Presenter:

Stephen Gunther, Regulatory Manager Byron Vosburg, Chief Commercial Officer



Legislative Background

Diablo Canyon Nuclear Power Plant (DCPP)

- Owned and operated by Pacific Gas & Electric (PG&E)
- Located in San Luis Obispo County
- Combined generation capacity of 2,240 megawatts (MW)
- Began operating in 1985; scheduled to be decommissioned in 2024/25



Source: calmatters.org/environment/2023/03/diablo-canyon nuclear-power-plant/

Senate Bill 846 (Dodd)

- Signed into law in 2022 extending the operation of the DCPP until October 31, 2029 (Unit 1) and October 31, 2030 (Unit 2)
- Rationale: address reliability challenges in the wake of the extreme heat events of August 2020 while avoiding increases in greenhouse gas (GHG) emissions
- Costs: Given the extension is intended to meet the state's reliability needs, SB 846 authorizes
 the costs to be collected through a non-bypassable charge applicable to the customers of all
 load-serving entities under the jurisdiction of the California Public Utilities Commission (CPUC),
 including San Diego Community Power



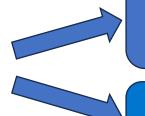
California Public Utilities Commission Decision on Costs and Benefits

On December 14, 2023, the California Public Utilities Commission adopted a <u>decision</u> directing and authorizing extended operations at Diablo Canyon Nuclear Power Plan pursuant to Senate Bill 846 and ruling on implementation details.

- Costs for extended operations will be borne by <u>all ratepayers</u> through a <u>non-bypassable</u>
 <u>charge</u>, allocated to each Load Serving Entity using the Cost Allocation Methodology based on 12month coincident demand.
- The Commission agreed with CalCCA and other parties that it is fair and reasonable for the benefits to be allocated to all customers already paying for extended operations.

Costs

Non-bypassable charge to all ratepayers allocated to Load Serving Entities, including Community Power customers



Resource Adequacy Benefits

Automatically allocated to Load Serving Entities by the California Public Utilities Commission as a reduction in load obligations

Greenhouse gas-free Attributes Benefits
Voluntary allocations for Power Content Label
purposes Load Serving Entities can choose to accept



Greenhouse Gas-Free Attributes Process

Pacific Gas & Electric (PG&E) shall offer to Load Serving Entities (LSEs) that are paying for extended operations of Diablo Canyon Nuclear Power Plant (DCPP) the ability to use their share of DCPP's greenhouse gas (GHG)-free attributes for their power content label.

The existing process for voluntarily offering the GHG attributes of certain resources to LSEs should be used as a model.

PG&E will receive percentage allocations from the California Public Utilities Commission by November each year.

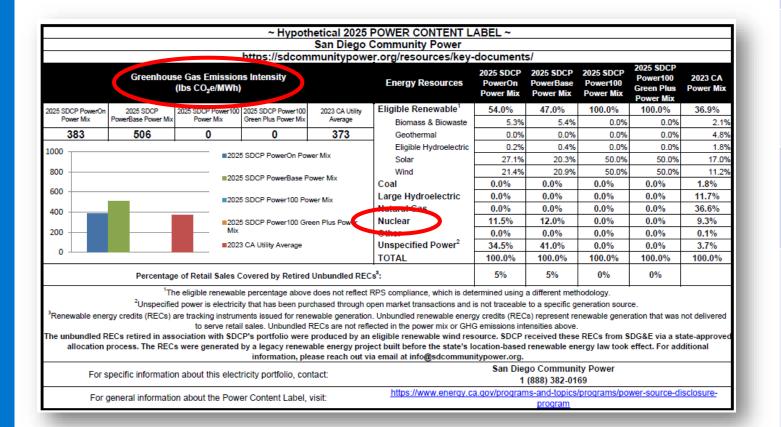
PG&E will reach out to LSEs to determine whether they will accept their allocation by <u>January 1</u> of the year.

Community Power must elect to accept or deny the allocation of GHG-free attributes for use on its Power Content Label.



Note: Unclaimed allocations, if any, would be unused for that delivery year and would not be reported on any individual Load Serving Entity power content label or other communications.

Impact of Accepting the Allocation



Does acceptance of the allocation...

...increase costs for Community Power? **No**, Community Power customers are paying for Diablo Canyon Nuclear Power Plant (DCPP) through a non-bypassable charge either way.

...impact the operations of DCPP?

No, DCPP will operate through 2029/30 as mandated by state law.

...make an impact on Community Power?

The Diablo Canyon Nuclear
Power Plant allocation will make
reporting on the **Power Content Label** more transparent by
acknowledging the:

- Percentage of nuclear power as part of the mix
- Reduction in carbon intensity



Market Value and Fiscal Implications

- Community Power allocation:
 - 4.84% of DCPP output
 - Total DCPP output: ~18,000,000 MWh/year
 - ~900,000 MWh to Community Power
 - ~12% of PowerOn/Power Base
 - ~20% reduction in GHG emissions intensity in PowerOn and PowerBase portfolios
- Nuclear allocation "market value": 900,000 MWh at \$10-15/MWh = ~\$10-12 MM/year
- Reduction of carbon-free hydro purchases from 5% to 0%: ~\$12 MM/year savings



Recap

Summary of Key Facts

- Community Power customers are already paying for the extension of DCPP, which was decided by state law, through a separate non-bypassable charge on energy bills
- DCPP is operational, providing over 2 GW of baseload power to the CA grid, and will remain operational through 2030 as mandated by state law (Community Power has no say over the operation of the plant)
- Community Power has already received Resource Adequacy (RA) benefits (~\$40MM annually) directly through the CPUC due to a reduction in RA purchase obligations from the nuclear allocation for reliability
- Accepting the GHG-free attributes would:
 - Reduce the carbon intensity of our PowerOn and PowerBase products by ~20%
 - If paired with a reduction in carbon-free purchases from existing hydroelectric resources, reduce costs by ~\$12M annually
 - Not impact Power100 or Power100 Green+ products, which include only renewable energy
 - Not impact any of Community Power's targets, contracts, or commitments regarding renewable energy content



Recommended Portfolio Actions

- Accept, at no additional cost, full allocation of 4.84% of DCPP carbon-free nuclear attributes for 2025-2030; and
- Reduce PowerOn and PowerBase carbon-free hydro targets to zero for the same period to save ~\$12MM/year





Item No. 16

Update on 2025 Projected Rate Changes

Recommendation:

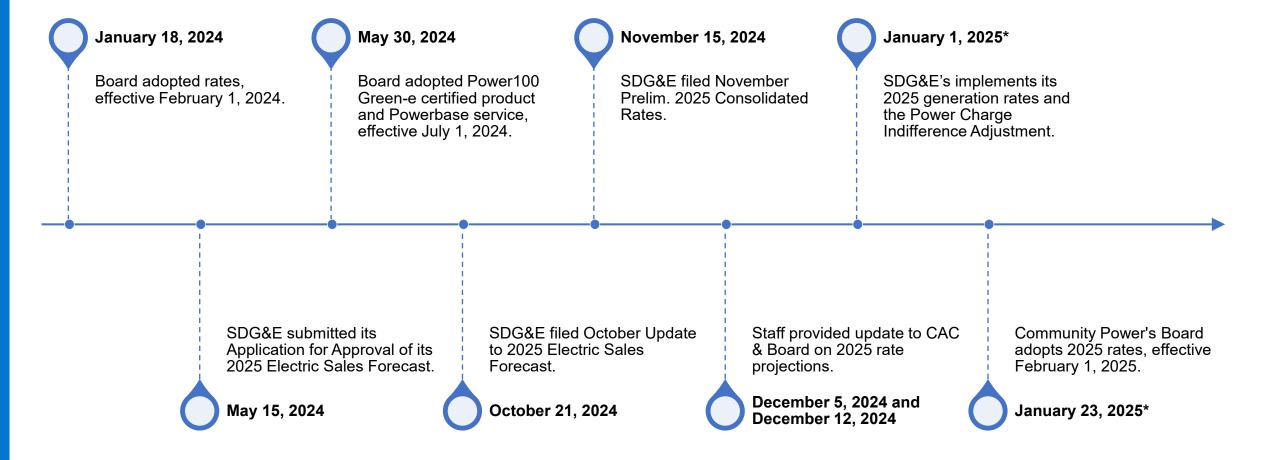
Receive and File 2025 Projected Rate Changes Update.

Presenter:

Aaron Lu, Rates and Strategy Manager



2025 Rates Timeline





*SDG&E filed an extension request to the Commission on Dec. 9, 2024 to implement rates on Feb. 1, 2025, to allow for additional time to include 2024 General Rate Case revenue requirements and to reduce rate volatility.

Rate-Setting Process Overview

Rate Development Policy Objectives:

- Cost Recovery,
- Reserves,
- Rate Competitiveness and Customer Value,
- Rate Stability,
- Equity Among Customers,
- Rate Structure Simplicity and Comparability,
- Transparency,
- Avoidance of Cost Shifting, and
- Cost of Service.



Rate-Setting Process Overview

What are the components of Community Power rates?

- Generation costs
- SDG&E Delivery costs
- Additional fees

Time of Use - TOUDR-Residential

Residential: TOUDR	SDG&E 44.8% Renewable	SDCP PowerBase 45% Renewable	SDCP PowerOn 54.2% Renewable + 12.8% Carbon Free	SDCP Power100 100% Renewable	
Generation Rate (\$/kWh)	\$0.13878	\$0.12997	\$0.14690	\$0.15690	
SDG&E Delivery Rate (\$/kWh)	\$0.25528	\$0.25525	\$0.25525	\$0.25525	
SDG&E PCIA (\$/kWh)	\$0.00207	\$0.00727	\$0.00727	\$0.00727	
Franchise Fees (\$/%)	\$0.00435	\$0.00435	\$0.00435	\$0.00435	
Total Electricity Cost (\$/kWh)	\$0.40048	\$0.39684	\$0.41377	\$0.42377	
Average Monthly Bill (\$)	\$150.98	\$149.61	\$155.99	\$159.76	
Average Monthly Usage: 377kWh					

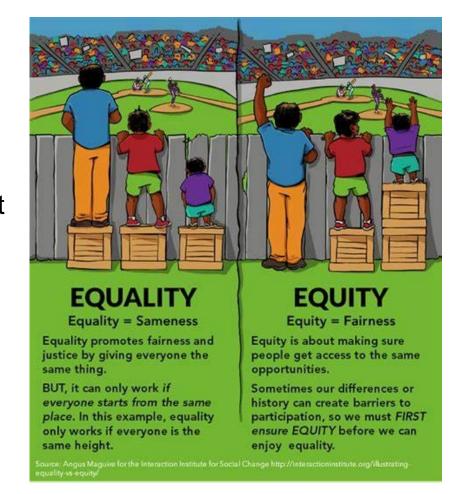
- Power Charge Indifference Adjustment (PCIA) includes above-market costs related to power supply commitments that the utilities made many years ago.
- Franchise fees is a surcharge applied to electricity transported over SDG&E systems that are constructed in public streets and highways. All customers i.e., bundled and un-bundled, are assessed Franchise Fees.



Rate Setting Mechanics

Equality vs. Equity:

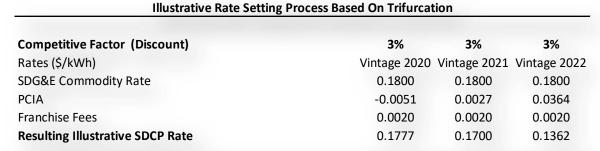
- Equality means an individual or a group of people is given the same resources or opportunities.
- Equity recognizes that each person has different circumstances and allocates the exact resources and opportunities needed to reach an equal outcome.
- This trifurcation will maintain a fair, equitable, and balanced rate structure that does not create winners and losers across our customers.

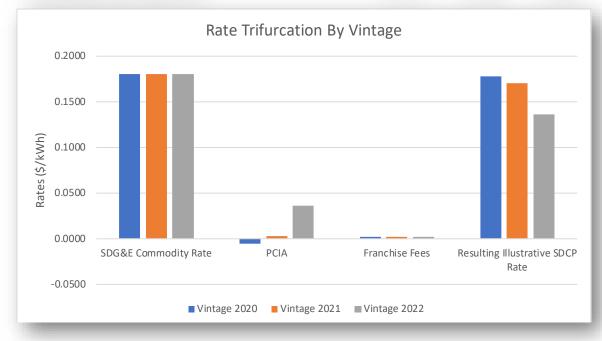




Rate Setting Mechanics

- Community Power's Phase 1 and 2
 customers (vintage 2020), Phase 3
 customers (vintage 2021), and Phase 4
 customers (vintage 2022) are all
 charged a different Power Charge
 Indifference Adjustment (PCIA) by
 SDG&E because they are enrolled in
 different "vintage" years.
- Due to the substantial deltas expected between PCIA vintages 2020, 2021, and 2022, staff will recommend to the Board trifurcation of three sets of rates in 2025.







2025 Commodity Rate Projections

Illustrative SDG&E commodity rates, effective 01-01-2025

	SDG&E Avg. Commodity Rate (\$/kWh)						SDG&E Avg. Commodity Rate Change (%)			
Customer Class	1/1/2023	1/1/2024	3/1/2024	10/1/2024*	1/1/2025**	1/1/2025***	1/1/2023 - 1/1/2024	1/1/2024 - 3/1/2024	3/1/2024 - 10/1/2024	10/1/2024 - 1/1/2025
Residential	0.1967	0.1514	0.1517	0.1517	0.1519	0.1622	-23.03%	0.19%	0.00%	6.96%
Small Commercial	0.1742	0.1283	0.1285	0.1285	0.1288	0.1385	-26.34%	0.19%	0.00%	7.78%
M/L C&I	0.2039	0.1578	0.1581	0.1581	0.1578	0.1660	-22.61%	0.18%	0.00%	5.04%
Agricultural	0.1455	0.1120	0.1122	0.1122	0.1116	0.1174	-23.00%	0.18%	0.00%	4.61%
Lighting	0.1286	0.0991	0.0993	0.0993	0.0995	0.1063	-22.92%	0.19%	0.00%	7.07%
System Total	0.1947	0.1499	0.1502	0.1502	0.1503	0.1595	-23.03%	0.19%	0.00%	6.20%

^{*} SDG&E 10/1/2024 rate change did not revise commodity rates and PCIA.

- SDG&E's system avg. commodity rates are projected to increase by 6.20%.
- The primary drivers for the increase in commodity rates is adjustments between SDG&E's balancing accounts and impacts from its General Rate Case.



^{**} SDG&E proposed 1/1/2025 rates from Oct. 2025 ERRA Update, filed 10/21/2024.

^{** *}SDG&E proposed 1/1/2025 rates from Nov. Consolidated Rates Filing, filed 11/15/2024.

Next Steps

- Staff continues to monitor updates from SDG&E & CPUC throughout the remainder of the year and into 2025.
- SDG&E commodity rates and PCIA rates, that will go into effect on 01-01-2025, will not be finalized until the last week of December.
- Staff will recommend to the Board to adopt a rate change in January.
- A few key early considerations are as follows:
 - Due to variation in PCIA for vintage years, staff will continue to recommend trifurcated rates.
 - Final SDG&E commodity costs and PCIA rates will determine the trajectory of SDCP's proposed 2025 rates.





Item No. 17

Approve the Marketing Community Initiative Partnership with TEGNA through December 31, 2025, in an Amount Not-to-Exceed \$174,044, and Authorize the Chief Executive Officer to Execute the Agreement

Recommendation:

Approve the Marketing Community Initiative Partnership with TEGNA through December 31, 2025, in an amount not to exceed \$174,044, and Authorize the Chief Executive Officer to execute the agreement.

Presenter:

Jen Lebron, Director of Public Affairs



Background

Working for Our Community Partnership

- TEGNA owns local news stations CBS8, KFMB and NFMB, which have an initiative that highlights local nonprofits and all they do for the greater San Diego community.
- Community Power entered into a oneyear agreement as part of the "Working for Our Community" partnership in January 2024.





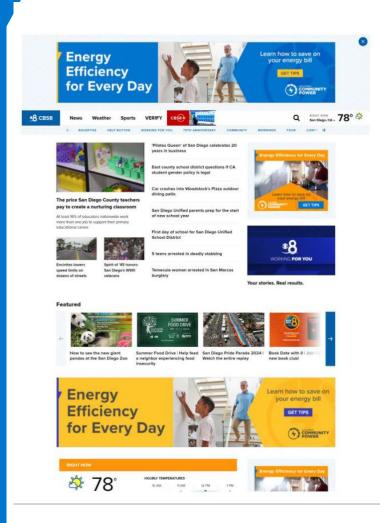
Agreement highlights

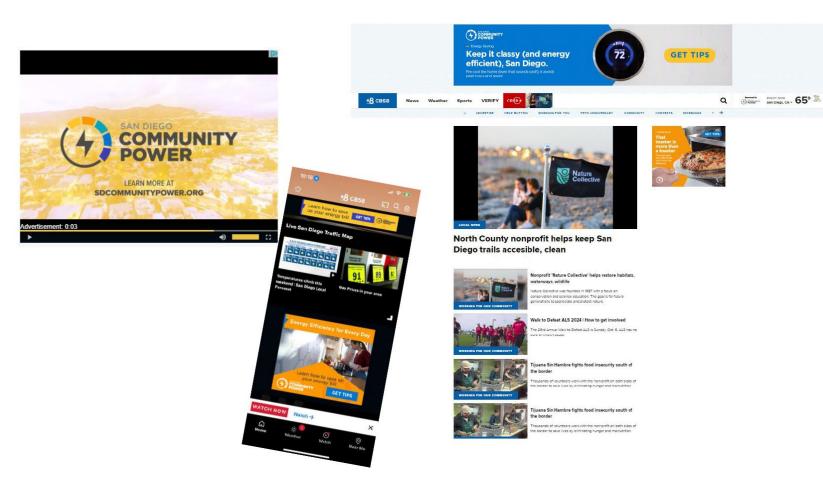
- □ Long-form segments that explain what Community Power is and how it is making an impact on San Diegans
- □ 30- and 15-second advertisements that encourage customers to take advantage of Community Power benefits that will air on San Diego CBS and CW affiliate television stations and streaming services
- ☐ A 30-minute special on CBS8+, a streaming service
- □ Promos for the special
- ☐ CBS8.com home page take over
- Billboards





Creative summary







Half-hour specials

Station	Date and Time
KFMB	SATURDAY, 4/6 @ 3:30PM SATURDAY, 4/20 @ 4:00PM SUNDAY, 5/12 @ 9:30AM SUNDAY, 5/19 @ 4:30PM (JOINED IN PROGRESS DUE TO SPORTS OVER RUN) SUNDAY, 5/26 @ 3:30PM (JOINED IN PROGRESS DUE TO SPORTS OVER RUN) SATURDAY, 6/29 @ 4:00PM SUNDAY, 6/30 @ 3:30PM (JOINED IN PROGRESS DUE TO SPORTS OVER RUN) MONDAY, 7/15 @ 2:30PM SATURDAY, 7/27 @ 10:00AM SUNDAY, 8/4 @ 9:30AM
NFMB	SATURDAY, 4/6 @ 10:30PM SATURDAY, 4/27 @ 12:00PM SATURDAY, 5/18 @ 10:30PM SATURDAY, 6/9 @ 10:30PM SATURDAY, 6/15 @ 10:30PM SATURDAY, 6/29 @ 12:00PM SATURDAY, 7/13 @ 12:00PM SUNDAY, 7/14 @ 10:30PM SUNDAY, 7/21 @ 10:30PM SATURDAY, 7/27 @ 12:00PM SUNDAY, 9/15 @ 10:30PM
Total Half Hour Specials	2 6x

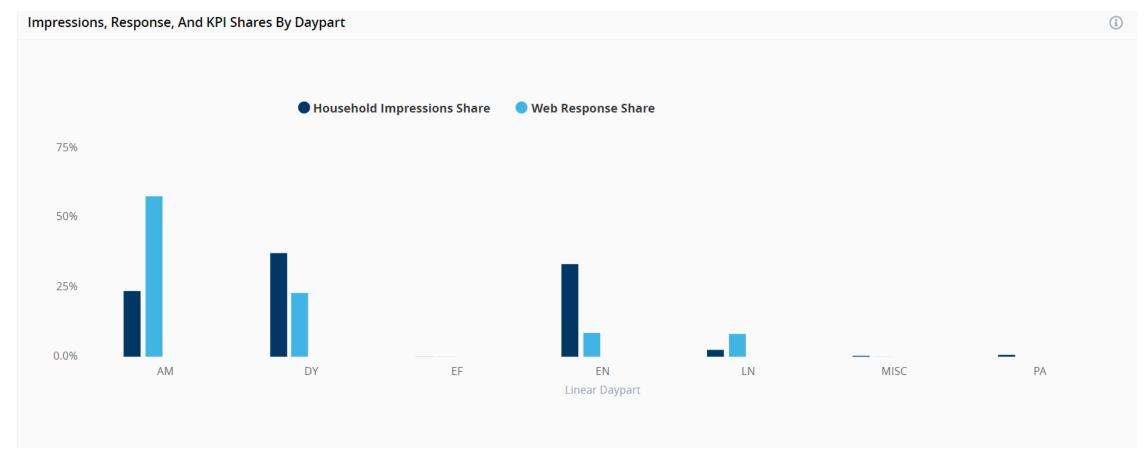






Agreement metrics

5,036,374 household impressions from TV and streaming in first nine months





ZIP codes with largest audience shares

- 1.91911 Chula Vista
- 2.91910 Chula Vista
- 3.92154 Otay Mesa
- 4.91913 Otay Ranch
- 5.92139 Bay Terraces
- 6.92113 Logan Heights
- 7.91942 La Mesa
- 8.92024 Encinitas
- 9.91950 National City
- 10.91941 La Mesa



Recommendation:

Approve the Marketing Community Initiative Partnership with TEGNA through December 31, 2025, in an amount not to exceed \$174,044, and Authorize the Chief Executive Officer to execute the agreement.







Welcoming the Holiday Season to San Diego



Imperial Beach Tree Lighting



December Nights

San Diego State Legislature Delegation Reception



San Diego State Legislature Delegation Reception

Power100 Champions Celebration





2024 Power100 Champions

Chair LaCava's Remarks

We're Hiring!

Interview Stage

- Rates Analyst
- Director of Portfolio Management
- Associate Director of IT and Data Analytics

Final Stage

Origination Manager

Starting January 14

- Ruby Laity, Assistant General Counsel
- Amy Biltz, IT System Analyst









Next Regular

Board of Directors Meeting

January 23, 2025